Celebrating twenty years of educating, connecting, empowering
Center honors U.S. statesman

As a major part of its 20th Anniversary celebration Oct. 6, the Daniel K. Inouye Asia-Pacific Center for Security Studies paid tribute to the late U.S. Senator Daniel K. Inouye, whose name the Center has taken on as part of its formal moniker. The Center honored the senator for his distinguished service as an international statesman, and for his predominant role in building collaboration among the Asia-Pacific’s security practitioners. DKI APCSS made the senator and the Center’s efforts to build collaboration among Asia-Pacific nations the focus of its 20th Anniversary commemoration spotlighted on pages 16-21.

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People, place, progress key to building on success of DKI APCSS’ first decades

For two decades, the Daniel K. Inouye Asia-Pacific Center for Security Studies has excelled at educating, connecting, and empowering nearly 10,000 U.S. and international Fellows. While there are many contributing factors to our success, there are three that I believe are at the core: our people, this place, and progress made by our alumni over the years.

Our people, comprised of approximately 30 faculty members and 60 support folks, directly impact as many as 3,000 lives a year. I’m absolutely amazed at the series of “miracles” they consistently create to execute courses with more than 100 Fellows from 40 or so nations; it’s a complex logistical endeavor…recruiting across the region, vetting visas, coordinating travel, and getting Fellows from the airport to their quarters and into the courses…and they do it multiple times a year while treating participants with friendliness and respect.

We accomplish this while exercising a cost-effective program that is disciplined and an exemplar of good organizational governance. Simply put, we’re doing the right things the right way. This has given us exceptional credibility within the region. I often hear our alumni talk about the “APCSS Way” and how they’re trying to recreate it in their workplaces, governments and communities. They’re doing more of the same; but that’s not really easy to be satisfied with when there are many contributing factors to our success.

I’m struck by the energy and empowerment they feel as they lead their organizations and nations in making progress on new national security strategies, disaster preparedness, gender equality and a host of other security-related processes. As we look to the next 20 years, it would be really easy to be satisfied with doing more of the same; but that’s not the nature of DKI APCSS. We have an innate hunger to push the edges of the impossible. We’ll continue to apply a fundamentally sound education model to gain even more substantive outcomes.

We want to change the way security sector professionals do things in order to build better regional accountability and governance.

Many thanks to you who have helped make DKI APCSS a premier executive education center over the last 20 years. We’re confident the next 20 years will see even greater global impact!

Sincerely,

Lt. Gen. (Ret.) Dan Leaf
Director, APCSS

DKI APCSS Director Lt. Gen. (Ret) Dan Leaf celebrates completion of the Advanced Security Cooperation course (ASC 15-2) with India Fellow Nihal Gokhale. For two decades, the Center has equipped thousands of leaders like Gokhale to affect positive regional change.

First 20, Next 20....

People, place, progress key to building on success of DKI APCSS’ first decades

Currents magazine is an unofficial publication produced biannually by the Daniel K. Inouye Asia-Pacific Center for Security Studies Public Affairs Office. This publication is for DKI APCSS employees, alumni, Fellows, future Fellows and friends of the Center. It is available online at www.apcss.org. We use the Associated Press Style Guide when abbreviating ranks, regardless of individual service style. Contents are not necessarily the official views of, or endorsed by, the U.S. Government or the U.S. Department of Defense.

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NEWS

Professors address impacts of National Security Strategy

A six-person panel addressing potential impacts of the 2015 U.S. National Security Strategy released in February included two Daniel K. Inouye Asia-Pacific Center for Security Studies professors. The panel was part of the May 19 to 21 LANPAC Symposium and Exposition held in Honolulu. The event, sponsored by the Association of the U.S. Army Institute of Land Warfare, attracted more than 1,250 people from 32 nations.

DKI APCSS’ Dr. Virginia Bacay Watson and Dr. Lora Sizenheim articulated opportunities and challenges for the United States in specific Asia-Pacific sub-regions — Southeast Asia and China/India respectively — in security-related areas, such as defense and international trade.

The discussion took place within the context of the U.S. “rebalance” to the Asia-Pacific region. Among several key points in the strategy are modernizing and upholding alliances with Japan, South Korea, Australia and the Philippines and deepening military ties with Asia-Pacific nations.

Faculty members join in discussion on Philippines security environment

Four members of the Daniel K. Inouye Asia-Pacific Center for Security Studies faculty joined with the Philippines’ National Security Council and the National Defense College of the Philippines Sept. 21 to 23 to discuss new features defining the Philippines security environment.

The event titled “Global and Regional Trends Affecting Philippine Security” took place at the NDCP campus on Camp Aguinaldo in Manila. The DKI APCSS team provided subject matter expertise and facilitation, according to Dr. Virginia Bacay Watson, the Center’s academic lead for the event. Joining Watson were fellow faculty members Drs. Lori Forman, Mohan Malik and Rouben Gill.

"Creating security for a people-centred ASEAN" was the theme of the Special Operations Forces Pacific workshop held May 25 to 29 in Da Nang, Vietnam. Four Daniel K. Inouye Asia-Pacific Center for Security Studies professors supported the event focused on humanitarian assistance and disaster relief, maritime security, and combating terrorism.

Center participants included Dean Carleton Cramer, Dr. Alexander Vuving, Dr. Alfred Oehlers and professor Shyam Carleton Cramer. The four were among the 75 attendees from nine ASEAN countries and four ASEAN dialogue partner nations.

Participants worked to achieve several key objectives increase dialogue through information exchange; strengthen planning capabilities via information exchange; and provide a venue for sharing best practices.

OK

DKI APCSS hosts India-Japan-U.S. trilateral talks

Gathering to exchange views on a broad range of regional and global issues of mutual interest, 16 leaders met at the Daniel K. Inouye Asia-Pacific Center for Security Studies June 26 for the seventh India-Japan-U.S. dialogue.

Participants addressed a variety of issues, including multilateral institutions in the Asia-Pacific, maritime security, and humanitarian assistance and disaster relief.

Co-chairs included Assistant Secretary of State for South and Central Asian Affairs Nisha Biswal, and Assistant Secretary of State for East Asian and Pacific Affairs Daniel Russel. The Indian delegation was led by Ministry of External Affairs Joint Secretaries Vi- nay Kwatra, Pradeep Rawat, and Aman- deep Gill.

Ministry of Foreign Affairs Director-General of Southeast and Southwest Asian Affairs Takio Yamada headed the delegation from the government of Japan.

The deepening of this regular dialogue since 2011 reflects a growing convergence of the regional and global interests as the three countries broaden cooperation to span the region from the Indian Ocean to the Pacific Ocean.

The meetings are designed to strengthen collaboration in regional humanitarian assistance and disaster management.

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Video offers inside look at Center’s history, education philosophy

The Daniel K. Inouye Asia-Pacific Center for Security Studies has captured on video the essence of its history, operating philosophy, and focus on relationship-building. Featured are interviews with and images of key Center leadership (past and present), staff and alumni.

The video can be viewed at https://www.youtube.com/watch?v=MKxBtOaLA.

Center continues inclusion advocacy via WPS program

Promoting greater inclusion of women as leaders and policy makers in the security sector, the Daniel K. Inouye Asia-Pacific Center for Security Studies continues to aggressively employ its Women, Peace and Security program as a focal point of its education model.

“We are happy to report that over the past few months, WPS continues to grow in strength and impact, with a few developments well worth noting,” said Dr. Bill Wienninger, one of the Center’s four WPS coordinators. “First, our efforts to increase women and advancement in our courses and workshops continues to succeed, with the Advanced Security Cooperation course (ASC 15-2) having the highest rate of female participation (27 percent) to date.”

Wienninger added the Center has also elevated the number of senior female leaders as guest speakers who offer their views on leadership in a complex security environment. Participation and examples include Secretary of the Air Force Deborah Lee James at ASC 15-2 and Secretary of the Air Force Deborah Lee James addressed U.S. and international Fellows Oct. 14 at the Daniel K. Inouye Asia-Pacific Center for Security Studies.

Her audience included 114 participants in five-week-long Advanced Security Cooperation course (ASC 15-2). James is the Department of Defense’s lead official for U.S. airpower, space operations and cybersecurity.

During her speech of roughly 20 minutes, James emphasized the importance of international cooperation, program titled “Orientation on the Concept of Gender and Implementation of UNSCR 1325 and 1820.”

“This is one of a growing number of WPS-focused fellows projects which are building security sector capacity in the region,” said Wienninger.

Further, National Defense University recently published a WPS-focused work by DKI APCSS professor Dr. Memie Byrd. She contributed a chapter titled “Promoting Women’s Participation in Disaster Management and Building Resilient Communities” to the NDU publication Women on the Frontlines of Peace and Security (see synopsis on page 38).

DKI APCSS Director Lt. Gen. Dan Leaf, who oversees the Center’s WPS program, attributed its successes to “a lot of hard work by the faculty and staff and our alumni. We are in this for the long haul and will continue to refine and improve our WPS program and thus enhance security sector governance for the entire Asia-Pacific region.”

SECAF James addresses ASC 15-2 Fellows

Dr. William Wienninger

DKI APCSS professor

SECAF James addresses ASC 15-2 Fellows

noting her service’s crucial military-to-military ties with Asia-Pacific nations such as China and India. She cited, for example, U.S.-India ties that were central to the two nations’ humanitarian response following the devastating earthquake in Nepal and the evacuation of 450 civilians from Yemen. In the spirit of cooperation, she encouraged ASC Fellows to sustain the relationships they form during the course.

“It’s very important to build a diverse network in thought and background,” she said, adding, “Remember, you will never be able to ‘surge’ in true emergency if you don’t know that you all are building during this period in the Asia-Pacific Center.”

Pacific Air Forces Commander Ms. Deborah Lee James attended the June trilateral dialogue.

The event focused on humanitarian assistance and disaster relief, maritime security, and combating terrorism.

Center participants included Dean Carleton Cramer, Dr. Alexander Vuving, Dr. Alfred Oehlers and professor Shyam Carleton Cramer. The four were among the 75 attendees from nine ASEAN countries and four ASEAN dialogue partner nations.

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Cooperation through negotiation

**ASC 15-1 hones Fellows’ ability to build multi-agency consensus**

The art of negotiation is a vital piece in the puzzle that is international cooperation. Without an effective process of give-and-take, solving transnational problems is infinitely more complex, if not impossible. Professionals from 32 nations sharpened critical negotiation skills as part of the Advanced Security Cooperation course (ASC 15-1) April 2 to May 7 at the Daniel K. Inouye Asia-Pacific Center for Security Studies. The five-week course is an executive education program enabling mid-level military and civilian leaders to deepen their understanding of security issues within political, socio-economic, defense and environmental contexts.

ASC’s intent, said course manager Dr. Christopher Snedden, is to “educate, connect and empower” Fellows so they can affect positive change in their nations and beyond. Course participants come from throughout the Asia-Pacific region and other select areas, and serve primarily in military and government capacities.

One hundred twelve ASC 15-1 participants learned through a combination of 23 plenary sessions, 12 electro-group interaction seminars, and assessment exercises. Samoa’s Leroy Enel Hunkin-Mamae praised the course’s balance. “It was awesome…not only was it intriguing intellectually, but by putting in practical exercises, it gave us an opportunity to apply what we learned.”

Hunkin-Mamae, with Samoa’s Ministry of Foreign Affairs and Trade, said he and his peers learned to “frame” problems by analyzing them from different perspectives, then exploring potential solutions through cooperation.

In an April 30 negotiation exercise, Fellows tested their newfound knowledge of how different stakeholders can work together to make difficult decisions. “I think they took to it really well,” said Snedden. “Three groups actually came up with a resolution…but that ultimately wasn’t the key objective… it was the learning along the way that was important, especially that negotiation isn’t easy.”

In a post-course survey, a Fellow noted, “Participation in exercises gave me a better understanding of the subject matter. Working as a group and sharing ideas with other Fellows was the most interesting part (of the course).”

Snedden added that cooperation was a central focus of the course. The theme bore out in plenary sessions, such as “Cooperative Resolution of Conflicts in the Asia-Pacific Region,” and a variety of sub-region-specific assessment exercises.

Teams tackled a scenario featuring a densely populated agricultural area vulnerable to flooding and salt intrusion from rising sea levels.

To secure a $500 million assistance package, each group formed and presented plans on how their nation would employ these funds. They evaluated short- and long-term impacts of five adaptation approaches — to include building a protective infrastructure or resettling the population — and, through negotiation, attempted to come to an agreement on a prioritized action proposal. Fellows considered associated risks, how to manage tradeoffs in the process of adapting to change, and how different stakeholders can work together to make difficult decisions.

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COURSES

CCM: Prepping leaders for times of crisis

Effective response to a disaster or crisis is often a race against time. In the effort to save lives, governments and other agencies must work quickly to deliver medical aid, food and shelter to affected populations. Success in such efforts can hinge heavily on the quality of coordination and cooperation across a wide spectrum of responding organizations.

The Daniel K. Inouye Asia-Pacific Center for Security Studies tackled a simulated crisis by working quickly to deliver medical aid, food and shelter to affected populations. Success in such efforts can hinge heavily on the quality of coordination and cooperation across a wide spectrum of responding organizations.

The Comprehensive Crisis Management course (CCM 15-1) team up on a crisis management exercise during one of the applied learning modules. The Fellows are (left to right) Thi Hong Ly Nguyen, with Vietnam’s Ministry of Foreign Affairs; Romeo Bituin, medical specialist with the Philippines Department of Health; Hisan Hassan, a project director at the Maldives National Disaster Management Centre; and Pei-Jen Lin, an analyst serving with the Taiwan National Security Council.

The capstone scenario highlighted key points covered in the prior weeks’ curriculum with emphasis on building collaboration between agencies and organizations with often dissimilar culture, terminology and priorities.

The capstone scenario called for each of eight CCM seminar groups to act as a different government ministry in an underdeveloped, fictitious nation wracked by spread of a communicable disease. Each group analyzed available data, considered capabilities and challenges, then developed response proposals for the nation’s prime minister. Eight task forces were then formed containing members from each of the eight ministries with an additional “Civil Society Consortium” group role-played by 17 participants from the U.S. State Department’s International Visitor Leadership Program. Task forces, in turn, had to work through competing ministry priorities to develop and brief agreed-upon courses of action to national leadership. And, they only had two days to make it all work.

In a crisis situation, there isn’t time for a prolonged diplomatic standoff,” she added that Fellows “highly felt” the time constraint, which moved them to negotiate past points of contention. “Often in disaster situations, you have the best opportunity to come together because you have a common end goal...meeting human needs.”

With the exercise enabled application of knowledge and understanding built through a series of topical plenary sessions, seminar discussions, exercises, on-island site visits, case studies analysis and electives. CCM facilitates this curriculum in five core modules, with the capstone as the fifth. The other four are:

- Enhancing Crisis Leadership and Team Capabilities: Fellows develop personal skills needed to comprehensively analyze crises, assess potential outcomes, and lead and design strategies for effective crisis communication and information sharing.
- Improving Crisis Coordination and Collaboration: this module focuses Fellows “outward,” enhancing their ability to understand and work with other actors and their practices in crisis management.
- Focused Knowledge Enhancement: faculty facilitate a deeper experience in skills- and knowledge-based learning. This balanced experience of theory mixed with practical knowledge.
- Crisis Resilience in a Complex Environment: this module explores the multidimensional nature of crises and factors that contribute to national resiliency to recover and rebuild.

Joining Haris on the panel were Fellows Dr. Amarsanaa Jazag (right), city council member in Ulaanbaatar, Mongolia and Edgardo Esperancilla, regional director, Philippines Department of Science and Technology.

CCM culminated in participants accomplishing Fellows Projects intended to effect crisis management improvements within their organizations or countries.

CCM at a Glance
Formerly SSTR
[Since 2006]
- 13 Courses / 864 Fellows
- 64 nations
- Course 15-1 Demographics
  - Fellows: 115
  - Male: 81% / Female: 19%
  - Military: 42% / Civilian: 49%
  - Law Enforcement: 9%
  - International: 90% / U.S.: 10%

Top) One hundred fifteen international Fellows attended CCM 15-1. (Bottom) Shazia Haris, a media advisor with Pakistan’s Earthquake Reconstruction and Rehabilitation Authority, discusses the 2005 Pakistan earthquake as part of a CCM lessons-learned panel. Joining Haris on the panel were Fellows Dr. Amarsanaa Jazag (right), city council member in Ulaanbaatar, Mongolia and Edgardo Esperancilla, regional director, Philippines Department of Science and Technology.
APOC 15-3

In the Aug. 31 to Sept. 4 iteration, 13 topical discussions included “Security, War, and the Strategic Effects of the Law in the South China Sea” with APCSS Associate Dean of Academics Dr. Justin Nankivell, and “Security Dynamics in Oceania,” led by professor Dr. Alfred Oehlers.

In the latter, Oehlers guided the course’s 150 Fellows in examining security issues associated with a region that covers 11.5 million square miles, includes the sub-regions of Micronesia, Melanesia and Polynesia, and stretches from Easter Island in the Eastern Pacific to New Guinea in the Western Pacific. He addressed how economic, political and social conditions drive the region’s security environment and discussed the nature of U.S. engagement in the area.

“It was a good summary of the issues and trends in the region,” said Joanna Clarke, an analyst with the New Zealand Ministry of Defence. Clarke said that because her nation is a key player in Oceania, she found it beneficial to gain others’ perspectives on the region, describing Oehler’s views as insightful and a good look at how the region’s future is evolving. Clarke and fellow attendees also had their choice of 14 elective titles to include “How Terrorist Groups End” by Dr. Chris Harmon; “Latin America and the Asia-Pacific,” by U.S. Navy Lt. Nick Matchek; and “Russia and the Asia-Pacific: Before and After the Ukraine Crisis,” by Dr. Rouben Azizian. U.S. Coast Guard Lt. Cmdr. Warren Wright, with Hawaii’s 14th Coast Guard District, praised an APOC 15-3 curriculum that facilitated information cross-flow. “What I enjoy is the ability to hear from subject matter experts in an environment that includes colleagues from different regions...some of the very regions we’re covering.”

“The course is designed to build interconnectivity among the Fellows,” added Chace. “As they share perspectives on challenges and opportunities at the macro- and sub-regional levels, they see how multinational, multi-organizational and even individual linkages are required to enhance stability and development. This is woven throughout our curriculum and supported by our guiding principles of inclusion, mutual respect and transparency.”

APOC 15-3 Fellows hailed from Australia, Brunei, Canada, Japan, New Zealand, Singapore, South Korea, Taiwan, and the United States.

Taiwan sent its largest cohort yet to an APCSS course with 19 participants. It was also the Center’s largest representation from a single location other than the United States.

Courses

Dr. William Wieninger facilitates an APOC 15-3 plenary discussion on inclusion of women in the security sector. Australian Fellow Anna Koestenbauer engages in discussion with her peers during an APOC 15-3 seminar session.
TSC develops strategic-level collaboration

Honoring their abilities to cooperate on major international crises, 24 military and civilian security practitioners from 23 locations completed the Transnational Security Cooperation course (TSC 15-1) June 1 to 5 at the Daniel K. Inouye Asia-Pacific Center for Security Studies. TSC is a senior executive course designed for military general officers and civilian equivalents in the security sector. Fellows include leaders in policing, emergency response, foreign relations, economic development and civil government. The latest iteration of the five day course took place June 1 to 5.

The course curriculum developed strategic-level collaboration among policy and strategy makers, to take a large Asia-Pacific and beyond view of land and maritime disputes as part of the Oct. 6 to 9 Senior Executive Asia-Pacific Orientation Course (SEAPOC 15-1). Forty-six senior Fellows from four nations completed the three-day curriculum. Participants from Australia, Canada, Japan and the United States took part in the latest course. They gained insight into key drivers of the Asia-Pacific region’s security environment, including its complex challenges and cooperation opportunities.

“How the course focuses on mutual security interests of the United States and other Asia-Pacific nations in an interconnected and changing region,” said Dr. Alexander Vuving, course manager. “The curriculum includes an orientation to the major trends and potential outcomes in the region and supports critical thinking about these topics.”

For three days, DKI APCSS faculty immersed Fellows in discussions on the myriad factors impacting regional stability. Among topics addressed were “The Geopolitics of Strategic Water Shifts,” by Dr. Mohan Malik, “Regional Security Architecture in the Asia-Pacific” by Vuving, and “Security and the Strategic Effects of Law in the South China Sea,” by Dr. Justin Nankivel.

One Fellow praised the course’s on-target offerings. “Much of the material is directly related to my position. One of the highlights was the ability, with electrical, to take a large Asia-wide course and whittle it down to what pertained directly to me,” said U.S. Air Force Col. Scott Burnside, who recently assumed duties as U.S. Pacific Command’s Southeast Asia policy division chief.

“The purpose is to actually help us understand differing points of view — alternative approaches — to the very significant challenges we have to deal with in the theater,” said the admiral, who is commander of Naval Facilities Engineering Command Pacific and the U.S. Pacific Fleet civil engineer.

SEAPOC fosters growth in regional understanding for senior defense leaders

Participants like Burnside had their choice of 20 electives to include a historical overview of land and maritime disputes in Asia taught by Malik. In this session, Fellows were oriented to the roots of long-festering geography-oriented rivalries — such as the India-Pakistan Kashmir dispute — that are rooted in identity, history, nationalism, domestic politics and resource scarcity. The elective also provided key background material on the current South China Sea situation.

Fellows channeled their enhanced knowledge into an Oct. 9 strategic exercise. Working in several groups, they analyzed key drivers and complexities associated with a multinational dispute over access to maritime resources. Evaluating limits of the existing regional security architecture, groups eventually outlined key elements of an enhanced architecture to lessen regional tensions. Each group briefed their recommendations to senior DKI APCSS staff and faculty, and their SEAPOC peers.

The exercise is the application phase of a course that promotes interpersonal, interagency and international cooperation in solving what are often transnational challenges. U.S. Navy Rear Adm. John Korka said the course’s best feature was enabling Fellows to listen to perspectives from people with a variety of experiences. “The purpose is to actually help us understand differing points of view — alternative approaches — to the very significant challenges we have to deal with in the theater,” said the admiral, who is commander of Naval Facilities Engineering Command Pacific and the U.S. Pacific Fleet civil engineer.
Celebrating 20 years of building peace through education and engagement, the Daniel K. Inouye Asia-Pacific Center for Security Studies commemorated its history and its namesake, the late U.S. Senator Inouye, Oct 6. Nearly 400 people attended the event at the Center’s Fort DeRussy location in Waikiki. Among honored speakers were Commander of U.S. Pacific Command Adm. Harry Harris, Jr., President of the U.S.-Japan Council Irene Hirano Inouye (widow of Senator Inouye), Principal Deputy Assistant Secretary of Defense for Asian and Pacific Security Affairs Kelly Magsamen, and representing the DKI APCSS alumni, New Zealand Ambassador Robert Kaiwai. Four members of Hawaii’s U.S. Senate and House delegation provided comments via pre-recorded video.

Attendees gathered to honor the organization’s two-decade effort to promote multilateral collaboration and problem-solving among Asia-Pacific security practitioners. The Center has engaged nearly 10,000 Fellows from more than 100 nations. Its education and outreach programs have helped nations form enhanced policies and procedures that have led to more effective governance, greater stability and heightened resiliency.

“This was an opportunity to acknowledge the people – past and present – who have made DKI APCSS an extraordinarily effective proponent of good governance and security cooperation,” said Center Director Lt. Gen. (Ret) Dan Leaf, adding, “At the same time, we paid tribute to our namesake, Senator Daniel K. Inouye, and his vision for the Center, and reminded ourselves that being in Hawaii is a blessing and tremendous advantage. Twenty years of growth and accomplishment have set the stage for a very bright future.”

U.S. legislators honor Center’s heritage

U.S. Sen. Brian Schatz added that today’s commemoration was a “fitting tribute” to Senator Inouye’s legacy. “His vision and work helped to build the Center into the respected institution it is today. He was a strong supporter because he recognized early on that the Asia-Pacific region would be a key to America’s security, and that Hawaii was critical to our engagement in the region.”

DKI APCSS activities are designed to meet Department of Defense and U.S. Pacific Command strategic objectives for the region. Those objectives center on a more secure, stable and prosperous region as envisioned by Inouye.

...continued next page
A sampling of the Center’s regional contributions includes development of new national security strategies in Papua New Guinea, the Philippines, and Timor-Leste; implementation of earthquake preparedness plans in Nepal and New Zealand; development of strategies to deal with regional biosafety threats; and improvements in multilateral cooperation throughout the region, even between nations with long-running political and cultural rivalries.

"Since 1995, DKI APCSS has served as a strategic epicenter of learning; it is a proving ground for global security ideas and a catalyst for building international relationships," said U.S. Sen. Mazie Hirono. "Like the man it is named after, it is solutions-minded international relationships, all in the interest of peace. He introduced legislation to establish the Center in September 1994, and President William Clinton signed it the same year, approving $3 million for its creation.

A year later, on Sept. 4, 1995, the Asia-Pacific Center for Security Studies stood up in temporary space at the Waikiki Trade Center. The Center’s staff conducted the first course — Executive Course 96-1 — in September 1996. Twenty-three Fellows from 12 nations took part in the 12-week curriculum focused on factors impacting regional security at the national policy level.

Twenty years later, the Center has evolved to address the latest trends in environmental, defense, socioeconomic, cultural and political issues through six core courses and myriad workshops.

As a DoD institution, the Center leverages its education and outreach capacity to support long-term and emerging policy directives identified by DoD and U.S. Pacific Command as they relate primarily to the Asia-Pacific region. DKI APCSS faculty and staff continually analyze the region’s security environment, using data gained to tailor its courses and regional workshops to address the latest security issues.

For example, the Center developed its Comprehensive Security Responses to Terrorism course (CSRT) in 2004 to build collaboration among impacted nations in a post-9/11 terrorist environment that is often transnational in nature and can involve international crime syndicates.

DKI APCSS responded in 2005 when the U.S. secretary of defense identified security, stability, transition and reconstruction operations as a mission area of priority equal to traditional combat.

The Center launched the four-week SSTR course in 2006 to enable security practitioners to prepare for and respond to disasters and crises more effectively and collaboratively. Two years later, SSTR became the Comprehensive Crisis Management course.

"The priorities of the U.S. government and its combatant commanders change so we will head down a new path with OSD guidance," said Dr. Justin Nankivell, associate dean for academics. "For example, we are currently prioritizing...continued on next page
Impacts...

A U.S. State Department official recently observed first-hand the devastation in Nepal caused by the April 25 earthquake. She noted that humanitarian aid efforts were enhanced through technical cooperation between the United States and India. In a letter to U.S. Air Force Lt. Gen. (Ret.) Dan Leaf, she wrote “Our cooperation—which is so critical at times like these—was exemplary, and I wanted to thank you for the crucial role played by APCSS in facilitating this coordination. By hosting the HA/DR tabletop exercise last May, you and your team directly helped build the necessary foundations of trust and confidence between our two governments that allowed us to effectively assist earthquake survivors.”

Natalie Bond
U.S. Assistant Secretary of State for South and Central Asian Affairs

On a practical level, the knowledge and experience gained at APCSS has played an important role in my work as a director of information and analytic service of the National Security Council. Together with other APCSS alumni, we have been able to develop a new edition of the National Security Concept of Mongolia, and our partnership has ratified the concept. APCSS also helped us plan Mongolia’s security sector development.

Dr. Tsuvann Doawdov
ASC 09-2

“Probably the biggest attribute we have today is that we’ve instilled a trust and confidence in nearly 10,000 people that DKI APCSS is an organization they can depend on not only to educate them, but also inspire them, to give the support they need to advance security, not only in our own country, but in the region.”

Richard Sears
Dean of Administration & Business Operations

20th Anniversary

A U.S. State Department official recently observed first-hand the devastation in Nepal caused by the April 25 earthquake. She noted that humanitarian aid efforts were enhanced through technical cooperation between the United States and India. In a letter to U.S. Air Force Lt. Gen. (Ret.) Dan Leaf, she wrote “Our cooperation—which is so critical at times like these—was exemplary, and I wanted to thank you for the crucial role played by APCSS in facilitating this coordination. By hosting the HA/DR tabletop exercise last May, you and your team directly helped build the necessary foundations of trust and confidence between our two governments that allowed us to effectively assist earthquake survivors.”

Natalie Bond
U.S. Assistant Secretary of State for South and Central Asian Affairs

On a practical level, the knowledge and experience gained at APCSS has played an important role in my work as a director of information and analytic service of the National Security Council. Together with other APCSS alumni, we have been able to develop a new edition of the National Security Concept of Mongolia, and our partnership has ratified the concept. APCSS also helped us plan Mongolia’s security sector development.

Dr. Tsuvann Doawdov
ASC 09-2

“Probably the biggest attribute we have today is that we’ve instilled a trust and confidence in nearly 10,000 people that DKI APCSS is an organization they can depend on not only to educate them, but also inspire them, to give the support they need to advance security, not only in our own country, but in the region.”

Richard Sears
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Regional engagements

Workshops and dialogues take place throughout the Asia-Pacific region and are designed to establish conditions that enable nations to build security capacity while solving problems that are often transnational in nature. Since 2006, the Center has conducted events tailored to meet the evolving security needs of governments in the region and focused on achieving tangible outcomes. This timeline of DKI APCSS’ history includes a representative sample of the hundreds of engagements either hosted or supported by DKI APCSS.

May 2011
Northeast and Central Asia Transnational Security Challenges: The workshop served as a “mini-CSRF” to further information sharing and collaboration on security threats that often cross national borders and are driven by globalization and technology.

August 2012
APCSS opens its new wing, Malauh Hall. The project adds 10,000 square feet of space, providing six additional seminar rooms, an information technology booth, and a lecture hall.

March 2013
Building an Effective Security Sector Through Inclusion: The workshop provided 39 participants from nine nations an opportunity to understand and articulate the case for increasing inclusion of women as vital to improving the security sector. Participants determined that countries with inclusive national security institutions validated the utility of the approach.

August 2014
Biosecurity in Southeast Asia: Health and security professionals from eight nations and 10 organizations analyzed threats posed by regional pandemics, infectious diseases and bioterrorism activities. The group developed a list of 21 recommendations for the World Health Organization to strengthen preparedness and response.

April 2013
U.S. Strategic Reliance: Asia-Pacific Perspectives: This workshop enabled high-level security officials from U.S. treaty partner nations and other key countries to discuss the U.S. reliance impacts on defense, development and diplomacy.

November 2014
Comprehensive Security Sector Development in Myanmar: This event provided the opportunity for more than 30 Myanmar participants to expand their understanding of the concepts and best practices of SSD and modern civil-military relations. They examined experiences from other nations and made recommendations for measures to improve Myanmar’s security and governance.

March 2015
Vietnam and Regional Cooperation in the Asia-Pacific: DKI APCSS security pairing with 30 Vietnam leaders to enhance their understanding of evolving international dynamics as their nation emerges onto the world stage. The event was considered ground-breaking in that it was the first joint security education event between the U.S. government and Communist Party of Vietnam.

June 2012
Eight Pacific Islands women take part in the inaugural Women, Peace and Security project during ASC 12-1. In support of the U.S. National Action Plan on WPS, APCSS seeks to foster an inclusive security sector through increased participation of women in its education and workshop programs.

March 2015
Building Maritime Shared Awareness in Southeast Asia: Workshop part of the U.S. Coast Guard’s initiative to strengthen cooperation with South and Southeast Asian countries. The event included the key staff from the U.S. State Department’s Bureau of Oceans, Environment and Natural Resources and the Center for Security Studies.

February 2015

May 2015
Building Maritime Shared Awareness in Southeast Asia: ASEM maritime policy makers gathered to share best practices and lessons learned to expand their knowledge of and cooperation on security issues associated with the region’s maritime environment.

Spotlighting Center’s vital mission

The ability to evolve is critical in a region with a security environment that Commander of U.S. Pacific Command Adm. Harry Harris, Jr., said is as complex as it’s ever been.

Fellow commemoration speaker and Department of Defense official Kelly Magsamen agreed.

“The regional security environment is changing. Defense spending is rising among key powers, opaque military modernization is ongoing, there are contested maritime and territorial claims, and non-traditional threats—such as weapons proliferation, piracy and natural disasters—pose significant challenges to the Asia-Pacific and the United States.”

She noted, however, they also offer opportunities for collaboration.

“Opportunities (in the region) allow us to collaborate on issues ranging from humanitarian assistance to maritime security (and) counterterrorism in order to help manage tensions and prevent conflict. And there’s no place better suited to help maximize these opportunities than DKI APCSS,” said Magsamen, principal deputy assistant secretary of defense for Asian and Pacific security affairs.

The Center provides a gathering place for the region’s security practitioners to build collaboration skills, increase knowledge of factors impacting Asia-Pacific security, and to come to a shared understanding on how to solve regional problems.

“I believe solutions to challenges are not primarily military in nature, but they do require a deep understanding of the region and regional security,” said Harris. “The answers begin with education and understanding—DKI APCSS has become the region’s go-to venue for resolution of the region’s most difficult and complex security challenges.”

The Center answered DoD’s call, for example, to facilitate the May 2015 “Building Maritime Shared Awareness in Southeast Asia” workshop in support of ASEAN.

DKI APCSS guided 71 participants from 10 nations in sharing best practices on an international information sharing. The intent was to evaluate lessons learned and how to apply them in countering piracy and trafficking, and improving search and rescue and crisis response.

“The outcomes of that engagement has helped us increase our understanding of security complexities in the region and helped (us) better adapt our policies to keep the seas of Southeast Asia free and open,” Magsamen related.

Since 1995, DKI APCSS has conducted more than 200 dialogues and workshops in more than two dozen nations. Recent workshops focused on helping the Lao People’s Democratic Republic prepare for assumption of the ASEAN chairmanship and helping Fiji form a new national security strategy.

“The future, in my opinion is one of multilateralism,” said Harris. “DKI APCSS focus on regional cooperation and tangible outcomes is critical to our ability to work closely with friends, allies and partners.”

Biosecurity in Southeast Asia: Health and security professionals from eight nations and 10 organizations analyzed threats posed by regional pandemics, infectious diseases and bioterrorism activities. The group developed a list of 21 recommendations for the World Health Organization to strengthen preparedness and response.


Building Maritime Shared Awareness in Southeast Asia: ASEM maritime policy makers gathered to share best practices and lessons learned to expand their knowledge of and cooperation on security issues associated with the region’s maritime environment.
Transnational migration

Jakarta workshop seeks to ensure safety for Asia-Pacific’s on-the-move laborers

The interconnected global economy, with its tremendous imbalances in workforce demographics and development levels, generates millions of labor-related migrants. This situation poses unique security challenges for both origin and destination countries in the Asia-Pacific region.

To address these challenges and associated cooperation opportunities, 42 professionals from 10 origin and destination nations, and three international organizations gathered for the June 9 to 11 workshop “Securing Transnational Migration in the Asia-Pacific Region.” The Daniel K. Inouye Asia-Pacific Center for Security Studies co-hosted the event in Jakarta, Indonesia, in partnership with Lemhannas RI, the National Resilience Institute of Indonesia.

“Globalization has increased profoundly the flow of labor across national boundaries over the last 20 years,” said U.S. Ambassador to Indonesia Robert Blake. “According to the United Nations Economic and Social Commission for Asia and the Pacific, there are over 50 million migrant workers in Asia and the Pacific region, or roughly one quarter of the world’s total population of migrant workers.” Blake provided opening remarks at the Jakarta workshop.

According to the World Bank, over 110 million people are working outside the country of their birth today. These numbers are increasing as is the percentage of south-south migration (migration between developing countries). The number of migrants from East Asia and the Pacific has increased by nearly 60 percent since 2000. Malaysia, for example, has seen an increase in foreign workers from 380,000 in 1990 to between 2 and 4 million in 2010. “The issue of labor migration is critical to the economic security of the Asia-Pacific region. Origin countries rely on money sent home (remittances) to support domestic spending while destination countries rely on imported labor to fill manpower gaps,” said DKI APCSS workshop lead Dr. Lori Forman. She noted, for example, that nearly 30 percent of Nepal’s domestic product is derived from remittances.

“Too often, migrant laborers fall through jurisdictional cracks. While international conventions, regional protocols and bilateral agreements exist, adding a security perspective to the discussion can contribute to safe and productive migration.”

Dr. Lori Forman
APCSS Professor

Several Pacific Islands exceed 20 percent, while Bangladesh, Sri Lanka and the Philippines officially post levels around 10 percent. Demographic trends in the region – such as the aging of populations in Northeast Asia – will increase demand for labor to be supplied from other parts of the world.

Workshop participants contemplated how their countries would be impacted if migration ended and migrants had to return to their origin country. Second- and third-order effects would quickly result in a region marked by increased instability and decreased human and national security. Participants noted that security challenges associated with migration go beyond economics. Improper treatment of workers can strain official bilateral relations between origin and destination countries, increasing tensions in the region. Migrant workers also impact resource requirements and introduce new cultures and behavioral norms in their non-native countries. When most of these workers are lower-skilled laborers, working in low-wage jobs with little protection, these factors can result in conflict with host-nation residents, exploitation, or human trafficking.

“Too often,” said Forman, “migrant laborers fall through jurisdictional cracks. While international conventions, regional protocols and bilateral agreements exist, adding a security perspective to the discussion can contribute to safe and productive migration.”

Through a combination of topical presentations and group discussions, workshop participants prioritized a menu of actions to address national security issues at organizational, national and regional levels. The group agreed that migration is a national security issue that needs more attention from the combined security community.

They also recommended increased interagency collaboration and a thorough review of existing migration dialogues to assess their effectiveness and their inclusion of a security viewpoint. Participants also called for more information exchange on migrant flows and cited enhanced use of biometrics as an opportunity to improve document security.

Participants emphasized that neither origin nor destination nations alone can accomplish what is required. Many participants noted this workshop was a unique opportunity for origin-destination interaction.

“We are all working toward the same broad goal of comprehensive security... only by working together in a coordinated and integrated fashion can we make progress,” Blake said.

Participants hailed from Australia, Bangladesh, Hong Kong, Indonesia, Malaysia, Nepal, the Philippines, South Korea, Sri Lanka and the United States.

Workshop Demographics
- 42 participants
- 10 nations
- 3 international organizations
- Male: 69% / Female: 31%
- Military: 10%
- Law Enforcement: 28%
- Civilian: 62% (includes int’l org reps)
- 43 alumni attend post-workshop event
Ten nations meet to address strategic interests in Arctic

Subject matter experts and policy experts from ten countries gathered in Tokyo July 14 to 16 for a workshop focused on the growing strategic importance of the Arctic region in maritime security.


Fifty-one participants hailed from the five Arctic littoral states, Canada, Russia, the United States, Norway and Denmark, all nations that share a maritime border to the Arctic Ocean and make up the Arctic Council. Also represented were Japan, China, Singapore, South Korea, and India, all of which are permanent observers to the Arctic Council.

The gathering’s objective was to specifically outline Asian states’ core Arctic security interests and policy priorities in four key areas: freedom of navigation, maritime security, sustainable resource extraction, and environmental management challenges.

The event enabled littoral nations to better understand Asian states’ strategic interests and explore opportunities for collaboration.

“As the Arctic environment continues to shift, the expansion of additional Asian states into the existing governance frameworks requires a deliberative effort to explore and include interests that cut across the maritime domain,” said Dr. Justin Nankivell, DKI APCSS’ workshop lead.

He added, “The workshop offered in particular an opportunity for senior leaders in Japan and the U.S. to discuss their Arctic priorities as the U.S. assumes the Chair of the Arctic Council. Additionally, freedom of navigation comparisons between the Arctic Ocean and South China Sea were put in a clearer light in discussions between China and U.S. representatives.”

Among guest speakers were Mr. Yukio Kato, Secretary General, The Secretariat of the Headquarters for Ocean Policy, Cabinet Secretariat, Government of Japan; Kazuko Shiraiishi, Japan’s Ambassador in charge of Arctic Affairs; Evan Bloom, Director of the U.S. State Department’s Office of Ocean and Polar Affairs; Mr. Hiroshi Terasahima, President OPRI SPF; and Lt. Gen. (Ret) Daniel Leaf, DKI APCSS director.

Center professors lead discussions in Thailand on current regional security conditions


According to DKI APCSS professor Dr. Al Oehlers, the dialogues assisted Thai NSC staff in deepening their understanding of recent changes in regional and international power dynamics and their implications for Southeast Asia. The events also sowed the seeds of greater cooperation among Thailand’s many security-related organizations represented at the events.

“They (dialogues) assisted the strengthening of an emerging relationship between the NSC and a diverse range of inter-ministry partners with responsibilities in coordinating the nation’s national security policies,” Oehlers said, adding, “For the NSC, nurturing these relationships is a high priority as it seeks to develop a broader and more inclusive ‘community’ of stakeholders it intends to consult with.”

In the June 16 to 17 event, DKI APCSS professors Dr. Alex Vuving and Shyam Tekwani led discussions on “China’s Foreign Policies Towards Vietnam,” “India’s Act East Policies and Implications for Southeast Asia,” and “A Comparison of U.S. and Chinese Policies Towards ASEAN.” Joining the pair was a number of distinguished professors from leading universities and institutes in Thailand, including Chulalongkorn University, Chiang Mai University, and the Institute of Security, Economy, and Governance Trends and Relationships.

Oehlers related that “this dialogue was consistent with one of the key priorities for DKI APCSS in supporting defense reform efforts and institution building in the Asia-Pacific region, and promoting improved security sector governance and defense reform.”

Oehlers, who coordinated and managed the Center’s dialogue involvement, related the Thai NSC will continue a program of regular conferences to provide for its staff’s professional development.

The events also enabled the Center’s faculty to strengthen relationships with former DKI APCSS “extensive Thai alumni network.”

Workshops

Dr. Justin Nankivell (at podium) delivers opening remarks at a July workshop in Tokyo focused on international cooperation in the Arctic.

Workshop Demographics
- 69 participants
- Male: 83% / Female: 17%
- Military: 16%
- Law Enforcement: 0%
- Civilian: 84%
- International: 90% / U.S.: 10%

Fifty-one people from 10 nations took part in the July 14 to 16 workshop titled “Ensuring Maritime Stability, Security and International Collaboration in a Changing Arctic.”

Workshop Demographics (Combined 2 days)
- 173 participants
- Male: 55% / Female: 45%
- Military: 33%
- Law Enforcement: 8%
- Civilian: 59%
- International: 89.5% / U.S.: 10.5%
Alumna leads earthquake recovery effort for Thai nationals

When a devastating earthquake struck Nepal in April this year, Thai citizen Jiraporn Sudanich set up an emergency center to help fellow Thai nationals weather post-disaster impacts.

Sudanich is an alumna of the Daniel K. Inouye Asia-Pacific Center for Security Studies Comprehensive Crisis Management course (CCM 11-1). She was serving in Nepal as Thailand’s deputy chief of mission in Kathmandu. Because the Thai ambassador was out of the country when the earthquake struck, Sudanich was the country’s senior representative in Nepal.

She led two embassy staff members in recovery efforts. Together, they identified roughly 200 Thai citizens to the ambassador’s office. They spent one week there, and the ambassador was able to transport Thai citizens back to their home nation.

Sudanich said her CCM experience equipped her with tools needed to think through such a situation. “Learning about causal loops (a problem analysis tool) helped me enormously during those critical days in the aftermath of the earthquake. I was able to think and plan everything within the framework of a system. I used this to categorize the problems I had to deal with, understand ways to solve them and who should be responsible for each step.”

She noted how she was able to use her DKI APCSS alumni connections to gain valuable assistance from the Nepali Army and police. Sudanich also praised support from other entities, private and diplomatic.

Former Fellow affects positive change in diplomatic service

An alumnus of the Daniel K. Inouye Asia-Pacific Center for Security Studies has transformed the way Pakistan approaches career development and assignment of its foreign service officers.

Syed Gillani, director of personnel for Pakistan’s Ministry of Foreign Affairs, successfully implemented a Fellows’ Project he developed as part of the Advanced Security Cooperation course (ASC 14-1) curriculum. Gillani established an improved career planning and assignment processes for Foreign Service officers who serve in diplomatic posts worldwide. During May 1 a brief to 112 Fellows of ASC 15-1, he explained that the old assignment system lacked transparency, logical career development paths and consideration for personal choices and family circumstances. He said he realized individual success within the service was based predominantly on each individual’s own ambition and entrepreneurship rather than a systemic, institutional process that facilitated their development.

Gillani built his Fellows Project, under the guidance of DKI APCSS faculty members Dr. Memie Byrd and Butch Finley, to achieve three core objectives: make assignments more predictable, inclusive and transparent; develop core competencies centered on vital international relationships and issues; and minimize interference with children’s academic year due to moves.

The ASC alumnus said his persistence enabled him to overcome common organizational change resistances. The successful implementation of his project resulted in higher morale and improved efficiency and effectiveness for the department as 67% of the officers received their first choice of assignments while 88 percent received at least one of their top three selected preferences.

CCM alum leverages TV role to advocate women’s equality

Launches project to spotlight issues associated with wartime violence and crisis vulnerabilities

Aarti Chataut, a broadcast journalist with Nepal Television, discussed her work in addressing gender-based violence and inequality with 150 U.S. and international Fellows July 31 at the Daniel K. Inouye Asia-Pacific Center for Security Studies.

Chataut is an alumna of the Center’s Comprehensive Security Responses to Terrorism course (CSRT 15-1) and an expert on gender issues in her nation. Utilizing a DKI APCSS education on subjects, such as interagency collaboration and inclusion, she developed a Fellows Project titled “Breaking the Silence: Bringing Real Peace to Nepal through Reconciling the Issue of Wartime Violence against Women.”

Chataut tackles what she perceives are persistent inequalities and vulnerabilities impacting women and children following the Nepal government’s roughly 10-year fight with Maoist rebels.

A 15-year broadcast veteran and commentator on Nepal’s political and social life, Chataut leveraged her NTV position to bring her Fellows Project to life. She launched a new 25-minute TV magazine program called PAHAL in April 2015. Its objective is to raise awareness about women and children, their vulnerabilities during crises, and sexual and gender-based violence against women. Its first edition featured an interview with Nepal’s Minister of Women, Children and Social Welfare. Chataut has engineered 13 subsequent episodes in less than four months on Nepal’s principle broadcast information network.

According to the APCSS alumni, the program not only informs the public, but also puts forward proposals on how to solve problems. Offered solutions include everything from setting up special units within security agencies to introducing training courses for agencies that educate government officials about gender-related international laws. Her program has also proposed long-term solutions such as the inclusion of gender issues in school curricula, to change what she calls anti-woman practices in society.

Chataut said her DKI APCSS experience was instrumental in helping her understand multiple facets of issues that can emerge during a crisis. She also noted she learned to take a whole-of-society approach by identifying multiple stakeholders involved in an issue. “When I decided to launch my project… I was able to develop the concept and contents based on what I learned at (DKI) APCSS.”

In her July address to Comprehensive Crisis Management course (CCM 15-1) participants, Chataut encouraged Fellows to “go the extra mile” in taking on a Fellows Project. “A person can change the world… we all have the capacity to change the world.”
DKI APCSS publishes book on Oceania

The latest book published by the Daniel K. Inouye Asia-Pacific Center for Security Studies, Regionalism, Security & Cooperation in Oceania, demonstrates the Pacific Islands region is a complex study in how diplomatic, defense, economic and societal factors shape the region’s identity and comprehensive security. DKI APCSS professor Dr. Rouben Azizian and Dean of Academies Carleton Cramer edited the collection of writings from 11 authors with expertise in issues impacting the area.

The work’s intent is to help build more interest toward better understanding of Oceania’s security — something often missing along with cultural sensitivity and strategic vision as many of the authors in this volume suggest, said Azizian.

The book is the result of an August 2014 workshop on regional security governance and architecture held in Vanuatu and hosted by DKI APCSS and the Pacific Institute of Public Policy. Contributing authors were workshop participants. In this book, they offer expert analysis and discussion of key trends, challenges and opportunities for enhancing regional security cooperation and harmonizing Oceania’s regional security architecture. More information on the book is available at http://apcss.org/apcss-publishes-new-book-regionalism-security-cooperation-in-oceania/.

Non-traditional Security in East Asia: A Regime Approach

Dr. Jeffrey Reeves joined Dr. Ramon Pacheco of Pardo of King’s College in London to edit the book Non-traditional Security in East Asia: A Regime Approach. The book addresses the changing East Asia security environment as impacted by the U.S. pivot to Asia, the rise of China, growing economic interdependence, new institutional frameworks, and long-standing tensions.

The book brings together experts in security arenas, such as weapons proliferation and biosecurity, to evaluate the evolution, current state and possible future of the East Asian security environment built on dynamics dating back to the Cold War. Reeves wrote a chapter in the book titled “Transnational Organised Crime in Asian Norms, Principles and Regimes.”

In this chapter, Reeves discusses how “The region’s prevailing norms and principles changed from viewing security in entirely traditional terms to considering security from a horizontal perspective encapsulating issues such as terrorism, economic security and transnational organized crime. A number of regimes developed in response to these shifting norms and values, some building on existing norms, such as the need for greater regionalism, and regimes such as the Association of Southeast Asian Nations (ASEAN), while some emerged from scratch.”


A ‘Rules-based Approach’ to Airspace Defense

U.S. Navy Cmdr. Jonathan G. Odom’s article on air defense appeared in the October issue of Revue Belge De Droit International (Belgian Review of International Law). “A ‘Rules-Based’ Approach to Airspace Defense: A U.S. Perspective on the International Law of the Sea and Airspace, Air Defense Measures, and the Freedom of Navigation” is based on a presentation he made last year at a University of Ghent conference. In light of recent international developments, such as China’s declaration of an air defense identification zone (ADIZ) in the East China Sea and intercepts of military aircraft in international airspace, this article seeks to advance legal discussion and provide an updated perspective on the applicable international law of the sea and airspace, air defense measures, and the freedom of navigation.

It examines, among other things, the inherent differences between national and international airspace and discusses how air defense measures of ADIZs and aircraft intercepts can be employed in a manner consistent with the freedom of navigation. To read more, go to http://thediplomat.com/2015/07/a-tip -point-in-the-u-s-china-vietnam-triangle.

DKI APCSS faculty members wrote the following articles and papers in their capacity as subject matter experts. The views expressed in these articles are those of the authors alone. All listed writings are available on-line.

Sharia Law and Its Implications for Women’s Status and Rights


“Cost-effective Maritime Security Cooperation Against Piracy in the Somali Region” is a paper by a recent graduate of the Advanced Security Cooperation course (ASC 15-1) Cdrnd. Zeeshan Kareem. He serves with the Pakistani Navy. Kareem’s paper addresses current international efforts to combat piracy in sea lanes off the Horn of Africa. He explains that Somali piracy has cost nations and companies billions of dollars over the years, including more than $1 billion in 2013 alone. His paper advocates for continued international collaboration despite a lessening of piracy in the region since 2012.

While attending APCSS courses, Fellows are required to complete a Fellows Project, which may be done as a presentation, research paper or policy brief. APCSS makes these papers available on-line in our Alumni Perspectives publications.

Alumni Perspectives

M. Kurtz and Lester R. Kurtz. Her chapter, which appears in volume 1, examines the relationship between Sharia (Islamic) Law and the status of women in Muslim societies.

In the book, Yamin explores how Sharia has been incorporated in legal and social structures and institutions, and reflects on associated implications for women.

According to Dr. Yamin, the chapter “finds that the interpretation and uses of Sharia are not uniform across the Muslim world and it has been used either as a tool for progressive reform or, conversely, for the suppression of women.”

“This illustrates that in some Muslim societies where patriarchal norms and traditions are pervasive, women are subjected to injustice through judicial or extrajudicial means sometimes through misrepresentation of Sharia.” Yamin relates there is evidence to suggest that transformative change for women is possible through legal reform. For information on the book containing Yamin’s chapter, go to http://www.abc-clio.com/ABC-ClioCorpo-rate/product.aspx?c=A4032C.

...Publications continued on Page 42
PROMOTIONS

BANGLADESH
- Mohamad Tawhid, CSRT05-2, promoted to brigadier general and selected as head of the Counter Terrorism Intelligence Bureau.
- Muhammad Mustafa, CCM14-1, promoted to joint secretary.
- Abu Exrar, EC06-3, promoted to air marshal.

CAMBODIA
- Veasna Var, ASC12-2, promoted to brigadier general. He is undertaking a Ph.D. program at the University of New South Wales at the Australian Defense Force Academy.

COLOMBIA
- Juan Palacios, CSRT15-1, was promoted to colonel.

INDIA
- Sundari Subramaniam Pujari, EC00-3, promoted as director, General Defence Estates, Ministry of Defense.

INDONESIA
- Syaiful Anwar, EC02-3, promoted to major general.
- Erwin Suherman, CSRT08-1, promoted to colonel. He is working as the Indonesian defense attaché to Pretoria, South Africa.
- Col. Afrizal Hendra, ASC11-1, promoted as head of the Cooperation Department in the Academic Bureau of the Indonesia Defense University.

KOREA
- Kim, Jin Ho, EC03-2, was promoted to brigadier general.

MALAYSIA
- Puzi Ab Kahar, EC01-1/TSC14-2, was promoted to admirals and appointed as deputy director general, Malaysia Maritime Enforcement Agency.
- Che Hassan bin Jusoh, SEC06-2, promoted to vice admiral and appointed as deputy director of operations, Malaysia Maritime Enforcement Agency.

MALDIVES
- Abdulla Nawaz, ASC14-1, was promoted as assistant commissioner of police.

MONGOLIA
- Gansukh Erkhembayar, CCM12-1, was promoted to major.

NEW ZEALAND
- Steve Hancock, CA14-1, was promoted to wing commander and transferred to the New Zealand Defence College headquarters as the director, education and training chief of staff.

NEPAL
- Shekhar Basnyat, CSRT15-1, promoted to major general and appointed as divisional commander.

Nepal earthquake response
Two of the several DKI APCSS alumni who had a role in the April Nepal earthquake response and recovery were (left to right) President of the Nepal Center on Disaster Management Meen Chhetri and U.N. humanitarian affairs officer Rene Nijenhuis. Chhetri recently articulated challenges associated with the recovery effort to the Nepal Republic Media, and Nijenhuis deployed to Nepal for three months as part of the U.N.’s relief efforts.

PAKISTAN
- Sushil Kumar Sharma, ASC10-2, was promoted to brigadier general, and he completed his Ph.D. on internal security.

PHILIPPINES
- Yovani Chavez, CSRT14-1, was promoted to major.
- Police Col. Jean Fajardo, ASC14-1, was promoted to chief of police in the city of San Fernando Pampanga, Philippines.
- Nalindra Jayasinghe, ASC14-3, was promoted to captain.

SRI LANKA
- Adm. Yeong Kang Chen, SEC05-2, was promoted as deputy minister of national defense.

THAILAND
- Manote Plui-ngam, CCM14-1, was promoted to wing commander and appointed chief of operational section, Aeromedical Evacuation Control Center, Institute of Aviation Medicine. He is currently studying in the Senior Air Officer Course of the Royal Thai Air Force.

TIMOR-LESTE
- Vutti Vuttisant, EC05-3, was promoted as Ambassador to Nepal.

* Informal group
** Joint alumni association with the Africa Center
**Alumni News**

**Position Changes**

**Australia**
- Sandra Edwards, CSRT07-1, is assistant director, military strategic futures, military strategy branch.
- Ky Blackman, ASC12-1 and CC13-1, is counselor defense at the Australian High Commission, London.

**Bangladesh**
- Group Capt. Sharif Sarker, CCM12-1, was appointed director of overseas air operation directore in Air Headquarters.
- Abdul Mostafizur Rahman, CSRT07-1, was appointed director general, rapid action battle forces. He is responsible for counterterrorism operations and fighting organized crime.
- Lt. Gen. Abu Belal Mohammad Shaiful Huq, TSC12-2, was appointed chief of the Bangladesh Army.
- Lt. Col. Mohammad Saif Ullah, CSRT15-1, is director of special Security force, an elite unit providing protection to the president, prime minister and other Bangladeshi officials.
- Masudur Rahman, ASC09-1, is consul general in Dubai.
- Wing Commander Md Shariful Islam, CCM11-1, is serving with the U.N. Multidimensional Integrated Stabilization mission in Mali.

**Canada**
- Maj. Gen. (Ret) Richard Blanchette, TSC10-2, is a consultant at RVB Security in Quebec.
- Rear Adm. Gilles Couturier, TSC14-2, was appointed commander, Maritime Forces Pacific and Joint Task Force Commander Pacific.
- Rod Knecht, SEC08-1, was appointed chief of police in Edmonton, Canada.
- Lt. Col. James Follwell, APOC11-2, transferred to the U.N. Command as the multinational coordination lead and commander of the Canadian Contingent.
- Lt. Gen. Steve Bowes, TSC13-1, was appointed commander, Canadian Joint Operations Command.

**Chile**
- Claudio Rojas Rachel, ASC15-1, has been posted to Georgetown, Guyana.

**China**
- Jian Yang, EC00-3, was appointed ambassador to Brunei.
- Ambassador Vishnu Prakash, EC96-1, was appointed India’s high commissioner to Canada.
- Col. Adiya Kumara, ASC10-2, was assigned to Seoul, Korea, as the Indonesian defense attaché.
- Lt. Gen. Shigeru Kobayashi, EC03-1, is vice president of the National Defense Academy.
- Atsuo Suzuki, SEC08-2, is deputy director general, defense policy bureau, Ministry of Defense.
- Shimpei Ara, APOC10-1, is deputy director, National Security Council.
- Maj. Gen. Tamotsu Kidono, TSC10-2, is director, personnel, education and training department.
- Takashi Kawamoto, APOC13-1, is senior researcher, KEIO Research Institute.
- Rizal Wirakara, ASC09-2, is working as head of division-2, directorate of Asia-Pacific and Africa intra-regional cooperation.

**Fiji**
- Maj. Gen. Ione Naivalu, SEC05-1, was appointed ambassador to Beijing, China.
- Commodore Esala Teleni, SEC06-1 and ASC15-1, was appointed ambassador to Papua New Guinea.
- Maj. Gen. Imam Edy Mulyono, TSC12-1, is working in Western Sahara as part of the U.N. Mission in MINURSO; he is the MINURSO force commander.

**India**
- Brig. Gen. Pranav Jaiswal, CCM08-3, was assigned to a Power Sector enterprise under the Ministry of Power, Government of India.
- Air Commodore Vimal Dubey, ASC10-2, was appointed deputy director general of Armed Forces Medical Services.
- Inspector General Kuldeep Singh Sheoran, ASC11-2, is commander of the Indian Coast Guard Region A&N.
- Ambassador Vishnu Prakash, EC96-1, was appointed India’s high commissioner to Canada.

**Indonesia**
- Agung Sampurno, CCM10-1, was appointed ambassador of general immigration, Ministry of Interior.

**Tanzania**
- Willy Mlu, ASC12-2, was promoted as Senior Assistant Commissioner of Police.
- Salustiano De Vaseconcelos, ASC11-1, was promoted to major, and is working with the U.N. in South Sudan.
- Bryan Middleton, CCM08-2, was promoted to lieutenant colonel and was selected to command the newly reactivated, 3rd Battalion, 4th Marines.
- John Black, APOC12-2 was promoted to lieutenant colonel.

**Position Changes**

**Australia**
- Sandra Edwards, CSRT07-1, is assistant director, military strategic futures, military strategy branch.
- Ky Blackman, ASC12-1 and CC13-1, is counselor defense at the Australian High Commission, London.

**Bangladesh**
- Group Capt. Sharif Sarker, CCM12-1, was appointed director of overseas air operation directorate in Air Headquarters.
- Abdul Mostafizur Rahman, CSRT07-1, was appointed director general, rapid action battle forces. He is responsible for counterterrorism operations and fighting organized crime.
- Lt. Gen. Abu Belal Mohammad Shaiful Huq, TSC12-2, was appointed chief of the Bangladesh Army.
- Lt. Col. Mohammad Saif Ullah, CSRT15-1, is director of special Security force, an elite unit providing protection to the president, prime minister and other Bangladeshi officials.
- Masudur Rahman, ASC09-1, is consul general in Dubai.
- Wing Commander Md Shariful Islam, CCM11-1, is serving with the U.N. Multidimensional Integrated Stabilization mission in Mali.

**Canada**
- Maj. Gen. (Ret) Richard Blanchette, TSC10-2, is a consultant at RVB Security in Quebec.
- Rear Adm. Gilles Couturier, TSC14-2, was appointed commander, Maritime Forces Pacific and Joint Task Force Commander Pacific.
- Rod Knecht, SEC08-1, was appointed chief of police in Edmonton, Canada.
- Lt. Col. James Follwell, APOC11-2, transferred to the U.N. Command as the multinational coordination lead and commander of the Canadian Contingent.
- Lt. Gen. Steve Bowes, TSC13-1, was appointed commander, Canadian Joint Operations Command.

**Chile**
- Claudio Rojas Rachel, ASC15-1, has been posted to Georgetown, Guyana.

**China**
- Jian Yang, EC00-3, was appointed ambassador to Brunei.
- Ambassador Vishnu Prakash, EC96-1, was appointed India’s high commissioner to Canada.

**Fiji**
- Maj. Gen. Ione Naivalu, SEC05-1, was appointed ambassador to Beijing, China.
- Commodore Esala Teleni, SEC06-1 and ASC15-1, was appointed ambassador to Papua New Guinea.
- Maj. Gen. Imam Edy Mulyono, TSC12-1, is working in Western Sahara as part of the U.N. Mission in MINURSO; he is the MINURSO force commander.

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LAOS
- Khamnovay Keodalavong, ASC12-1, was appointed ambassador to Republic of Korea.

LEBANON
- Michel Abdo, CCM12-1, was elected to serve in national disaster and crisis management.

MALAYSIA
- Abdul Samad Othman, CCM14-1, was appointed as Malaysian ambassador to Italy.

MICRONESIA
- Jose Gallen, ASC10-2, was appointed secretary of Micronesia’s Department of Justice.

MONGOLIA
- Mr. Avirmed Battur, ASC05-1, was appointed vice minister of defense.

Nepal
- Col. Nirajan Shrestha, CCM08-1, served as the senior military liaison officer.
- Dr. Thakur Mohan Shrestha, EC09-1, is a member of the “Executive Committee National Coordination Council of Government Ex. Employees Association Nepal.”
- Lalit Bahadur Basnet, ASC09-2, was appointed legal advisor to the president of Nepal. This is a position at the state minister level.
- Col. Sagar Thapa, CCM08-2, was nominated as the deputy chief of staff for joint border security.

Pakistan
- Adm. (Ret) Asif Sandila, SEC07-1, is part of the Moawin Foundation, a non-profit organization aimed at uplifting the education standards of boys and girls in Pakistan’s rural areas.
- Brig. Gen. Nadeem Anjum, TSC14-1, has joined the Royal College of Defence Studies in the United Kingdom.

Papua New Guinea
- Bernadette Efi, ASC14-3, was appointed director of public relations media and liaison division, PNG Science and Technology Council Secretariat.

Philippines
- Brig. Gen. Joselito Kakilala, EC08-2, was appointed as chief of staff for reservist and retiree Affairs.
- Col. Romeo Brawner Jr., ASC14-2, is chief of staff, 6th Infantry Division of the Philippines Army in Mindanao.
- Brig. Gen. Nie Ojeda, EC06-2, is the deputy executive director for cybersecurity, information and communications technology office.

Russia
- Olga Noyanova, EC03-1, is head of the international cooperation department, Office of the Commissioner for Human Rights in the Russian Federation.

Thailand
- Marinee Suwannomi, ASC10-1, is deputy consul general, Royal Thai Consulate, Hong Kong.
- Senior Col. Tititwan Satiantip, ASC10-1, is director of Army attaché office, external relations, directorate of intelligence, Royal Thai Army.

Timor Leste
- Dr. Julio Tomás Pinto, TSC09-1, is director of the department of political science, National University of Timor-Leste.

Turkey
- Mustafa Uckuyu, CSRT14-1, was appointed vice governor of Balikesir.

United States
- Col. Ron Sargent, SSD10-1, graduated from the National War College. He has been assigned as the U.S. Army attaché in Malaysia.
- Capt. Jennifer Miller, CSRT13-1, completed her tour of duty at APCSS. She is now assigned to Headquarters Marine Forces Pacific.
- Anthony Kolankiewicz, EC98-2, transferred from Dakar, Senegal to Jerusalem.
- Capt. Tony Cowden, APCOC12-2, is a military faculty member teaching in the national security affairs department, Naval War College, Rhode Island.
- Tommy Penrose, ASC13-1, is the chief of safety for the U.S. Army Corps of Engineers in Korea.
- Rear Adm. Thomas Carney, SEAPOC12-1, is serving at U.S. Pacific Command as vice director for force structure, resources and assessment.
- Scott Marceil, SEC06-1, nominated as ambassador to the Union of Burma.
- Sgt. Maj. Richard Thresher, APCOC15-1, transferred to the II Marine Expeditionary Force as the sergeant major of the 2nd Marine Aircraft Wing.

Vietnam
- Ambassador Le Duc Luu, EC01-2, is Vietnam’s ambassador to Bulgaria.
- Pham Hoang Kim, EC05-3, deputy director general, head of administrative office, Ministry of Foreign Affairs.
- Senior Capt. Vu Van Hiep, CA14-1, is working as a U.N. peacekeeper in Africa.

Retirements

Guam
- Fred Bordallo, JEC05-3, retired as Guam chief of police.

Nepal
- Brig. Gen. Suresh Sharma, EC06-3, retired from the military and he is now general manager, Harvest moon International Trekking and Expedition, Ltd.

Philippines
- Lita Enok, CCM09-1, retired from government service, after completed her work with the Philippine government, training people on contingency planning for emergencies and related crisis situations.

United States
Lt. Col. Matt Keller, APOC14-1 and ASC14-3, retired from the military.
- Jesse Flores, APOC11-2, retired from the military and is now working with Lockheed Martin.

Alumni News
Visitors

Senator Mazie Hirono
U.S. Senator from Hawaii
Toured DKI APCSS Aug. 18 and met with staff and faculty for a roundtable meeting on regional topics.

Amb. Ted Osius
U.S. Ambassador to Vietnam
Engaged with staff and faculty on Vietnam topics and received a Center tour and operations orientation June 3.

Senator Mazie Hirono
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Toured DKI APCSS Aug. 18 and met with staff and faculty for a roundtable meeting on regional topics.

Amb. Le Duc Luu (EC 02-2)
Vietnam Ambassador to Bulgaria
Received an orientation on DKI APCSS operations and discussed topics associated with his home nation Sept. 11.

Hideshi Tokuchi (C 96-2)
Vice Defense Minister of Japan
Engaged with staff and faculty Aug. 5 on Japanese security issues and future DKI APCSS opportunities.

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Rep. Vicky Hartzler
As part of a U.S. Congressional delegation, met with Center staff and faculty Sept. 3 for a discussion on regional security challenges.

Gen. Meas Sophea
Deputy Commander Royal Cambodian Armed Forces
Visited May 20 for an orientation and to discuss the potential for future Cambodian participation in DKI APCSS programs.

Adm. Michelle Howard
U.S. Vice Chief of Naval Operations
Leveraged her May 14 visit to prepare for follow-on travel to South Korea and Singapore where she met with U.S. international partners.

Jonas Lake (C 98-2)
U.S. Defense Attaché
Discussed China-ASEAN issues during a visit Oct. 16.

Adm. Scott Swift
Commander, U.S. Pacific Fleet
Toured the DKI APCSS facility and received information on the Center’s course and workshop operations July 29. Also served as the military keynote speaker for ASC 15-2 Oct. 16.

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Amb. Richard Verma
U.S. Ambassador to India
Discussed issues related to India-U.S. engagement and received an orientation on the Center’s mission during his Sept. 17 visit.

Air Vice-Marshal Kevin Short
New Zealand Vice Chief of Defence Force
On May 26, spoke with staff and faculty on South China Sea and Oceania issues, and potential partnership opportunities between DKI APCSS and New Zealand.

Yves Deprez
Belgian Defence Attaché
Discussed Belgium’s regional security in the context of regional security and stability during his Nov. 26 visit.

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Nisha Biswal
U.S. Assistant Secretary of State for South and Central Asian Affairs
Served on a panel June 26 during the Asia-Pacific Orientation Course (APOC 15-2) to address the U.S. State Department’s Asia-Pacific perspectives.

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Center welcomes new foreign policy advisor

Brent Christensen is the new foreign policy advisor at the Daniel K. Inouye Asia-Pacific Center for Security Studies. He is only the second such advisor in the Center’s 20-year history, and is the first active duty U.S. Foreign Service officer to serve in this position. He replaces retired Ambassador Charles Salmon, who retired in 2014.

Christensen will evaluate the Asia-Pacific region’s political and security environment, and leverage his observations to assist the Center’s leadership in designing and implementing outreach programs and courses. His principal task is to help the Center evolve its academic programs to address the region’s latest core challenges and meet U.S. Pacific Command theater engagement objectives.

These objectives include connecting U.S. and international security leaders in the interest of peace, an effort that Christensen said made the advisor’s job appealing.

Prior to his arrival, Christensen served as deputy director of the American Institute in Taiwan for three years. In this position, he managed the United States’ unofficial mission in Taiwan and supervised its 450 American and local employees. From 2010 to 2012, he contributed to formulation of U.S. policy toward Taiwan as director of the U.S. State Department’s office in Taipei.

Christensen has also served as a counselor for environment, science, technology, and health at the U.S. Embassy in Beijing and as foreign affairs advisor to former U.S. Sen. Olympia Snowe.

His education background includes a master’s degree in East Asian Studies from the University of Washington and bachelor’s degree in Chinese from Brigham Young University. He also holds a doctor of dental medicine degree from Oregon Health Sciences University.

As DKI APCSS’ foreign policy advisor, Brent Christensen will use his understanding of the Asia-Pacific region to help evolve the Center’s academic and outreach programs.

The Daniel K. Inouye Asia-Pacific Center for Security Studies welcomed a number of new members to its staff while saying goodbye to others during the period May 1 to October 30.

In the executive operations group, U.S. Army Col. Daniel Griffith joined the Center as the chief of staff, replacing USA Col. Dough Mulberry. EOG welcomed USA Capt. Michael Carveli who joined the staff as an operations officer. EOG bid farewell to executive officer U.S. Air Force Maj. Jonathan Odom to accomplish research and access network capabilities. The two are among the 21 members of the Center’s information services department.

Communication and information capabilities are a critical component of any modern education program. The Daniel K. Inouye Asia-Pacific Center for Security Studies information services department provides the Center with the on-line networking, computer maintenance and audiovisual support needed to accomplish its mission.

“Our team provides exceptional education technology, support and services that enrich the DKI APCSS learning environment and enable interaction with the global audiences,” said department head Brad Ong.

The department is comprised of 21 professionals in three divisions: network technology, customer services and visual information.

Prior to, during and after courses and workshops, the staff strives to provide key services such as:

- Maintaining client support for normal computing and network operations;
- Ensuring compliance with U.S. government directives regarding secure computing; and
- Leading modernization, administration and maintenance of the electronic communications infrastructure.

Debbie Fikac (left) and Sharon Godwin transport laptops used by course Fellows to accomplish research and access network capabilities. The two are among the 21 members of the Center’s information services department.
Understanding Kashmir and Kashmiris

Understanding Kashmir and Kashmiris is a new book authored by Dr. Christopher Snedden. It provides a comprehensive, informed and even-handed narrative of the Kashmir dispute for a general audience.

The seemingly intractable Kashmir dispute and the fate of the Kashmiris throughout South Asia and beyond are twin themes in Snedden’s book. Its formal synopsis relates that in 1846, the British created the state of Jammu and Kashmir (J&K) — popularly called ‘Kashmir’ — and Kashmiris

Dr. Memie Wim Byrd contributed a chapter to the new National Defense University publication Women on the Frontlines of Peace and Security. Her chapter is titled, “Promoting Women’s Participation in Disaster Management and Building Resilient Communities.” She makes the case that because women are especially vulnerable to the effects of disasters, they should be intimately involved in disaster planning and preparation, including making decisions and allocating resources. She refers to the U.N. Hyogo Framework, which outlines work required to reduce disaster losses and associated gender issues. The NDU publication as a whole addresses a wide range of security topics to include women and conflict prevention and integration of women into defense policy.


Women on the frontlines of Peace and Security


APCSS Course Calendar

<table>
<thead>
<tr>
<th>Course #</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advanced Security Cooperation (ASC)</td>
<td>16-1</td>
<td>31-Mar-16</td>
</tr>
<tr>
<td>Comprehensive Crisis Management (CCM)</td>
<td>16-1</td>
<td>11-Feb-16</td>
</tr>
<tr>
<td>Comprehensive Security Responses to Terrorism (CSR)</td>
<td>16-1</td>
<td>14-Jul-16</td>
</tr>
<tr>
<td>Transnational Security Cooperation (TSC)</td>
<td>16-1</td>
<td>16-May-16</td>
</tr>
<tr>
<td>Asia-Pacific Orientation Course (APOC)</td>
<td>16-1</td>
<td>25-Jan-16</td>
</tr>
<tr>
<td></td>
<td>16-2</td>
<td>20-Jun-16</td>
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</tbody>
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(T) = Tentative

Sharing perspectives in CSRT

Omobolanle Sabiu, with Nigeria’s Ministry of Defense, takes part in an exercise as part of a recent Comprehensive Security Responses to Terrorism course. CSRT provides security practitioners in the Asia-Pacific region, as well as other designated countries around the world, the operational and strategic-level skills necessary to enhance their ability to understand and combat terrorism and transnational threats. CSRT Fellows explore the nature of today’s terrorist threats, and analyze tools and capabilities for combating terrorism and transnational threats to promote appropriate strategies.
Director meets with alumni attending chiefs of defense conference

The annual Asia-Pacific Chiefs of Defense Conference took place in Honolulu this year. Among participants in the September event were several alumni pictured at right with U.S. Air Force Lt. Gen. (Ret) Dan Leaf, director of DKI APCSS (center). They are (from left to right) Cambodia Gen. Eth Sarath (SEC 08-2), Papua New Guinea Brig. Gen. Gilbert Tonopo (EC 03-3), Fiji Commodore Viliame Naupoto (EC 02-3), and Tonga's Brigadier Honorable Lord Fielakapa (EC 01-1, CCM 12-1).

Please don’t forget to contact the Outreach and Alumni Coordination Branch at AlumniDivision@apcss.org if you have been promoted, changed job positions, or moved.