

Common Understanding, Goals the Focus of ASC 18-1

One hundred seven Fellows graduated from the Advance Security Cooperation Course (ASC) 18-1 May 2, with a newly developed common understanding of the challenges and opportunities to security in the region and enhanced networks of cooperation. U.S. and international Fellows from 37 locations took part in this course's latest iteration (ASC 18-1) March 29 – May 2.

The five-week ASC is an executive education program enabling mid-level military and civilian leaders to deepen their understanding of the complex security environment in the Indo-Pacific region.

The ASC 18-1 curriculum offered 25 plenary topical discussions that survey the regional security landscape and address key regional issues such as maritime security, countering violent extremism, HADR, economic security, and regional security architecture and 29 electives on topics like geopolitics, civil-military relations, migration, and weapons of mass destruction.

Fellows from the course were excited about prospects of cooperation enhanced by the exercises.

“DKI APCSS provides a venue where we can build trust and confidence between countries based on the friendships that we built in this course,” said Ms. Myo Pa Pa Htun from Myanmar.

During a seminar discussion Fellows solve complex security problems.

Fellow Li Fa-hu from Taiwan concurred. “The most unique aspect of DKI APCSS is the opportunity to join and interact with representatives from so many countries; there is no other chance for me to have such an experience. The course encourages mutual respect for every culture; this is very



107 Fellows from 37 locations completed the ASC 18-1.

special,” he said.

The ASC course relied on a variety of learning formats ranging from lectures to small-group discussions to exercises. This combination and the participant-centered method enabled Fellows to learn effectively.

ASC at a Glance formerly Executive Course (Since 1996)

- 52 Courses / 3,999 Fellows
- 62 nations, 3 Int'l organizations
- Course 18-1 Demographics
 - Fellows: 107
 - Male: 76% / Female: 24%
 - Military: 40% / Civilian: 46%
 - Law Enforcement: 14%
 - International: 91% / US: 9%

“In my other educational experiences, it was always a challenge to transition from theory to exercise or practice; however, at DKI APCSS we felt very free and open to express our views; and the transition from theory to practice was very clear and done very well,” explained Navy Cmdr. Victor Valencia from Peru.

In the capstone exercise at the end of the course, the 107 Fellows

played the role of five country teams to negotiate the best outcomes of a hypothetical crisis related to the South China Sea dispute. Reflecting on their experience gained from the exercise, one Fellow said that the crisis negotiation exercise “helped in understanding as to why a country assumes a rigid position and how we can still focus on certain areas of common interest or of mutual agreement to work on, even if major issues are not addressed immediately.”

Participants were from Australia, Bangladesh, Bhutan, Cambodia, Canada, China, Colombia, Fiji, Germany, Indonesia, Japan, Kiribati, Laos, Malaysia, Maldives, Marshall Islands, Mongolia, Myanmar, Nepal, Pakistan, Palau, Panama, Papua New Guinea, Peru, the Philippines, Republic of Korea, Solomon Islands, Sri Lanka, Taiwan, Thailand, Tonga, Tuvalu, the United States, Vanuatu, and Vietnam.

“DKI APCSS provides a dialogue among security practitioners and learned professors from across the region with interaction from an angle I have never seen before,” concluded Mr. Adeel Ahmad Khan from Pakistan.

In his commencement speech, Lt. Col. Geajaindren Mariapan from Singapore emphasized the importance of maintaining the connections the Fellows established during the course.

“We have built something special,” Mariapan advised a packed auditorium audience. “We have forged strong friendships and built lasting relationships. As we part ways back to

our jobs and schedules, don’t let these just be memories, let this end be a new beginning.”

ASC is one of five formal courses at DKI APCSS. The Center is a Department of Defense institute that addresses regional and global security issues. Military and civilian representatives, most from the United States and Indo-Pacific nations, par-

ticipate in a comprehensive program of executive education, professional exchanges and outreach events, both in Hawaii and throughout the Indo-Pacific region.

Fellows participate in very intense problem-solving exercises during a seminar discussion. 🙌



ASC 18-1 Fellows work hard throughout the course and continue their discussions, even when on breaks. By the end of the course, they've developed a mutual respect and often become lifelong friends.

CCM 18-1 concludes with 102 new Alumni



CCM 18-1 Official Group Photo

One hundred and two Fellows from 37 locations completed the Comprehensive Crisis Management course (CCM 18-1) at the Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS) Feb. 15 to March 14.

Managing disasters or crises involves a host of government and non-government actors, impacting populations that are often ethnically, politically and culturally diverse. Moreover, the myriad of contributing factors, interconnected processes and multi-ministry/multi-national actors can make planning, response and recovery actions overwhelmingly complex.

The CCM curriculum enabled partnerships through contributions from Hawaii Emergency Management Agency (FEMA), the Central Pacific Hurricane Center, the National Oceanic and Atmospheric Administration (NOAA), the Joint Typhoon Warning Center (JTWC), the Pacific Tsunami Warning Center (PTWC), the Clean Islands Council, the U.S. Coast Guard, the Center for Excellence in Disaster Management, the Pacific Disaster Center, and Pacific Command J9.

“I guess what I thought was quite

unique about it was having people from different countries in the Pacific region congregate in one room and to share thoughts on crisis management,” explained Emi Manogi Hipa, Office of External Affairs, Niue. “Also at the same time, learning about their culture in your respective countries.”

CCM is five-week, annual executive education program designed to educate and enhance capacity among security practitioners for crisis preparation, mitigation, response and recovery. The curriculum addressed crisis capacity by developing a strong foundation for critical thinking, strategic assessments and plans, leadership, communication, negotiation and other relevant skills for enhanced crisis management and coordination. Fellows had opportunities to analyze problems, explore factors that shape effective crisis management and develop comprehensive strategies and approaches through applied learning of best practices, case studies, small group discussions, exercises and an individual Fellow’s Project. As seasoned professionals from multiple backgrounds, course Fellows shared diverse expertise and experiences in a participatory and

CCM at a Glance
(Since August 2006)

- 16 Courses / 1,086 Fellows
- 71 countries / 2 Int’l Organizations
- Course 18-1 Demographics
 - Fellows: 102
 - Male: 73% / Female: 27%
 - Military: 35% / Civilian: 53%
 - Law Enforcement: 12%
 - International: 93% / US: 7%

trusted environment to achieve comprehensive learning outcomes.

According to a post-course survey, 54% of the Fellows rated their educational knowledge of comprehensive crisis management as “advanced,” up from 8% from day one of the course. 56% identified natural disasters or climate change as the Indo-Pacific region’s top security challenge for the next five years.

More importantly, the course Fellows renewed their commitment to improving crisis and disaster management in their country or organization through their Fellows’ Projects and now have access to the 11,000 strong DKI APCSS alumni network. 🙏



Excitement brews with Fellows as they engage in a Capstone Exercise.



Above: CCM Fellows join arms in solidarity as they sing the Hawaiian song "Aloha 'Oe" at the conclusion of the Commencement ceremony.

Left: CCM Fellows listen to ideas shared by their seminar team.

Senior Executives join another record-breaking APOC 18-2



One hundred and seventy-one humans and one dog completed APOC 18-2.

A total of 171 U.S. and international Fellows participated in the Asia-Pacific Orientation Course (APOC) 18-2 at the Daniel K Inouye Asia Pacific Center for Security Studies in Honolulu. The five-day course concluded on Friday, June 22, and included Fellows from Australia, Canada, Hong Kong, India, Indonesia, Japan, Republic of Korea, New Zealand, Papua New Guinea, Singapore, and Taiwan.

APOC is designed to provide an overview of regional dynamics and trends in the security, economy, politics, defense, and information arenas. Faculty members address these areas in the context of the major sub-regions: Northeast Asia, Southeast Asia, South Asia, and Oceania.

According to the Course Manager LTC Michael Burgoyne, “APOC 18-2 was a lot of fun, and it occurred in the context of a rapidly changing security environment—literally one

week after the U.S. summit with North Korea in Singapore. My hope is the curriculum and lectures provided by our outstanding faculty will enable the Fellows to apply what they experienced here to understand the changes they will continue to see in the region. Fellows were very impressed with the professionalism with which the entire Center conducts a course. The knowledge and networking they leave with will enhance their careers and U.S. National Security for decades to come.”

To achieve this, the course provided a diverse group of plenary presentations and electives, as well as SME-guided seminar discussions.

APOC is normally comprised mostly of U.S. Fellows, and this time was no different; APOC 18-2 had a ratio of 81 percent U.S. and 19 percent international. The Fellows were predominately military with 60 percent

military and 40 percent government civilians. With 36 percent female, this is the highest ratio of male-female for this particular course.

For the first time, APOC included a senior seminar, comprised primarily of U.S. and international Flag Officers and Senior Executive Service personnel.

APOC is one of six formal courses at DKI APCSS that follow a model of participant-centered learning.

The center is a Department of Defense institute that addresses regional and global security issues. Military and civilian representatives, most from the United States and Indo-Pacific nations, participate in a comprehensive program of executive education, professional exchanges and outreach events, both in Hawaii and throughout the Indo-Pacific region. 🐕

APOC at a Glance
(Since 1999)

- 35 Courses / 3,757 Fellows
- 22 nations
- Course 18-2 Demographics
 - Fellows: 171
 - Male: 63% / Female: 37%
 - Military: 58% / Civilian: 42%
 - International: 18% / U.S.: 82%
- Course 17-3 Demographics
 - Fellows: 144
 - Male: 72% / Female: 28%
 - Military: 67% / Civilian: 33%
 - International: 20% / U.S.: 80%



Director Gumataotao poses for a photo with Fellow Zachary Schneidt after presenting his therapy dog “Lu” with a Golden Lanyard for completing the course.

Gaming simulations highlight TSC 18-1

Twenty-five senior leaders from twenty-four locations participated in the Transnational Security Cooperation course (TSC 18-1) from May 20 – 25 at the Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS).

The course manager for this iteration of TSC was Navy Cmdr. Jonathan Odom and the Course Coordinator was Lt. Col. Alex Bortado.

The course is offered twice a year to senior security practitioners from the whole-of-government and society at the vice-minister, ambassador, and senior military officer (one- to four-star rank) level. It aims to enhance awareness of transnational security issues within the complex environments they occur; explore collaborative policies to address transnational security challenges; identify opportunities to strengthen states' capacities; and promote effective security governance.

TSC 18-1 examined the nexus between traditional and non-traditional elements of security to highlight the importance of a broader understanding of security. The blended approach of plenary lectures, elective presentations and an interactive gaming simulation



Twenty-five senior leaders from 24 locations, including DKJ APCSS Director retired Rear Adm. Peter A. Gumataotao completed TSC 18-1.

kept these senior leaders from around the Indo-Pacific region engaged in a shared learning experience throughout the week.

“I’m learning a lot of new things because of the perspectives of other Fellows,” explained Philippines Maj. Gen. Restituto Padilla, an AP-01 Alumnus. “Besides this, there are very interesting and very thought-provoking discussions that have begun during the sessions, which are clearly very important for security practitioners like me that could help in the drafting

of policy for my country and engagements in the region.”

Another participant in the TSC had a similar perspective on the course.

“What is unique about the courses that the DKJ APCSS conducts, is that you talk about security

and development challenges that are faced by the countries of the region,” added Amb. Kunzang Namgyel, of Bhutan, and EC 03-1 Alumnus. “The professors and academic staff here do a whole lot of analysis on the contemporary issues facing the Indo-Pacific region, and how we can come to an understanding on how to solve many of these issues. Exchange of these experiences, which is most valuable, is sometimes an insight into the critical issues that face the Indo-Pacific region and relevant to all of our countries.”

TSC is one of five formal courses at DKJ APCSS. 🙏



Director Gumataotao celebrates after receiving his certificate of completion for TSC 18-1.

TSC at a Glance

(Since 1999)

- 38 Courses / 879 Fellows
- 40 nations

- Course 18-1 Demographics

- Fellows: 25
- Male: 88% / Female: 12%
- Military: 48% / Civilian: 48%
- Police 4%
- International: 88% / U.S.: 12%