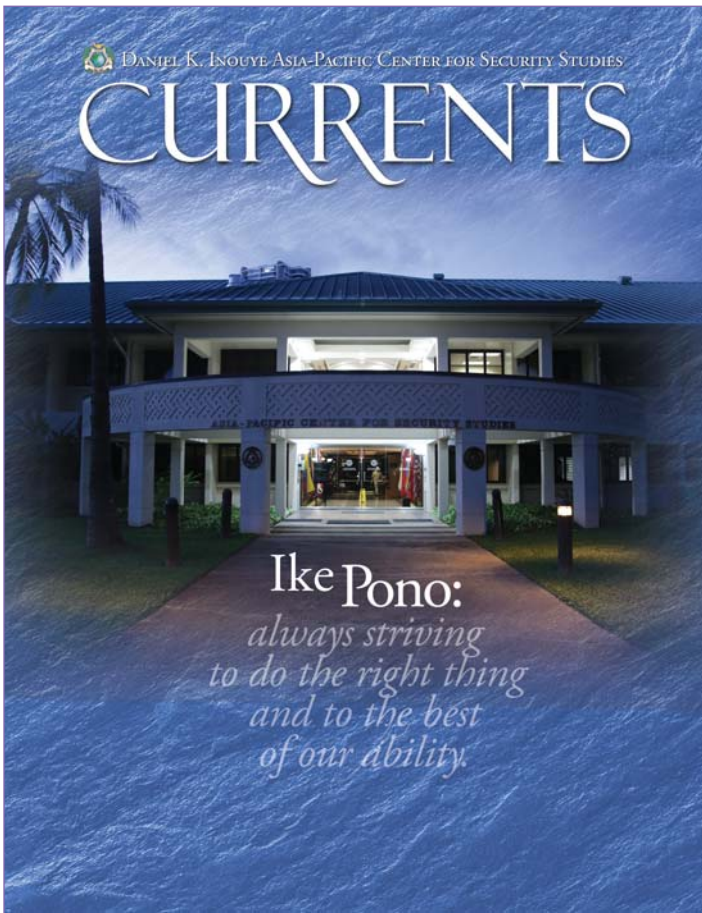




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Summer 2018
 Vol. 31
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On the Cover



This month's cover encompasses the new DKI APCSS' Director Pete Gumatatiao's philosophy "Ike Pono," a Hawaiian term for "Always Striving to do the Right Thing to the Best of Our Ability." Read the entire pledge he made to Staff and Faculty on pages 21-22.

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Focusing on the How, What and Why of DKI APCSS



Aloha and welcome to my first Director's message. Maj. Gen. James Hartsell and I turned over the first week of February and since then it's been a whirlwind of activities and information. My initial time as the Director has been focused primarily on the "How, What, and Why" of our Center and understanding the needs of our primary stakeholders. In this journey, I have had the opportunity to interact with the men and women that execute the What and How but most importantly generate the synergy to produce actionable outcomes. I've gotten to know and appreciate the tremendous work that this team does on a daily basis. Amazing! These professionals are considered exemplars of good governance because of the way they approach the wide range of tasks necessary to accomplish our capacity building mission. I am proud and humbled to be part of this team.

Yes, I'm the new director but the Center and the core of what we do here remains the same. We work with security practitioners, our primary customers, to educate, connect, and empower them. We give them opportunities to share and speak with great candor in a non-

attribution environment. Transparency, Mutual Respect, and Inclusiveness are our standing principles. The effect I see at the end of the courses and workshops I have witnessed have been truly transformational! I see security practitioners start the building blocks for enduring relationships, a portal to better understand and ultimately fostering of trust. The true value is reflected in the outcomes of this experience and what the Fellows do with it in applying the variety of tools that they can use to help build or sustain stable and secure environments which hopefully lead to prosperity for their people.

Since I've been here, we've graduated two courses: the Comprehensive Crisis Management Course (CCM18-1) and most recently the Advanced Security Cooperation (ASC18-1) course. I've also been able to attend three workshops as well. The "Countering Violent Extremism in Southeast Asia: Recent Lessons and Urgent Priorities" workshop was part of a continuing discussion of how ASEAN countries can share lessons learned and support each other to counter violent extremism. I also attended the "Building Maritime Shared Awareness in Southeast Asia" workshop in Bangkok (page 13).

Our "US Strategy in the Indo-Pacific" workshop was the result of a recent request by the Office of the Secretary of Defense for Policy to help sponsor the workshop at DKI APCSS to bring key leaders from the region together to discuss proposed U.S. Indo-Pacific strategies. This 2 ½-day workshop focused on a Free and Open Indo-Pacific Strategy. We've done all this in close coordination with OSD's Asian & Pacific Security Affairs (APSA) – particularly with the guidance and assistance from APSA leadership: Assistant Secretary of Defense (ASD) Randy

Shriver and Principle Deputy Assistant Secretary of Defense (PDASD) Dave Helvey.

While we've had a change here at the Center there are also other changes happening here in Hawaii. I'd like to take this opportunity to thank Admiral Harry B. Harris, Jr., Commander of U.S. Pacific Command (PACOM); Admiral Scott H. Swift, Commander of U.S. Pacific Fleet (PACFLT); and General Terrence J. O'Shaughnessy, Commander of U.S. Air Forces Pacific (PACAF) for all their support of the Center during their time here. PACOM is our mission partner so the dialogue and synergy were essential. All three leaders understood the opportunities the Center provided and even made the time to interact with the Fellows during our formal courses. We wish them Fair Winds and Following Seas.

I'd also like to welcome our incoming PACOM Commander, Admiral Philip S. Davidson. He brings a wealth of experience and talent to the region and we look forward to supporting him as our mission partner.

I will continue to post updates on the Center's activities. If you are a government security practitioner and/or very interested in the Indo-Pacific region, coming to DKI APCSS is highly encouraged. Each nation in the region is provided billets via our U.S. Embassies. We look forward to connecting with those who are focused on ensuring peace and stability in the region.

Mahalo,

Director briefed in Singapore after Workshop



Ms. Jane Chan (RSIS), SLTC Raymond Ong (IFC), Director Gumataotao, and other contributors to RSIS and Singapore's Regional HADR Coordination Centre (RHCC) at the Information Fusion Centre (IFCP)

Following the successful conclusion of the “Building Maritime Shared Awareness in Southeast Asia IV” workshop in Bangkok, Thailand, DKI APCSS Director retired Rear Adm. Pete Gumataotao gladly accepted an invitation to visit Singapore’s Information Fusion Centre (IFC) and Regional Humanitarian Assistance and Disaster Response (HADR) Coordination Centre (RHCC). Workshop participant and IFC Director SLTC Raymond Ong, Republic of Singapore Navy hosted Director Gumataotao and Professor Kerry Lynn Nankivell at Changi on May 31. Accompanied by distinguished academics affiliated with the Rajanaratanam School of International Studies (RSIS) Maritime Security Programme, the delegation had a thorough orientation to Singapore’s efforts to support regional capacity to address shared challenges at sea and on land.

Established in 2008 and newly renovated in 2017, Singapore’s Information Fusion Centre (IFC) acts as a regional information sharing hub for white shipping data as a means of enabling regional states’ capacities to address non-traditional challenges at sea. Southeast Asia’s waterways are crucial to global trade and vulnerable to disruption by non-state actors seeking profit. In that context, the IFC acts as a crucial communication channel between partner states in fast-moving scenarios. In one recent example in February 2018, the IFC worked with the FISH-i West African Task Force and the Regional Maritime Fusion Centre in Madagascar to provide information and coordination to national authorities from Tanzania, Mozambique and Indonesia, among others, to effect the arrest of INTERPOL-wanted vessel, STS-50. STS-50 was identified as an IUU-black-listed vessel wanted under a variety of ship names. After a trans-oceanic chase, STS-50 was finally arrested by Indonesian authorities acting on information passed via the IFC

and other partners. Building on these and similar successes, the IFC continues to refine its operation as an information sharing resource for Southeast Asia. As a result of their effort, Singapore and many of its neighbors can better address shared challenges including theft, armed robbery and piracy at sea (TRAPS); illegal, unregulated and unreported (IUU) fishing; and smuggling and trafficking in Southeast Asian waters.

Across the hall at Changi, Singapore hosts another information-sharing hub that directly supports Southeast Asian coordinated capacity to address primary security challenges. The Regional HADR Coordination Centre serves a coordinating function among global militaries as they rush to respond to natural disasters in the region. Located at the heart of the “ring of fire,” Asia is not only the site of the most natural disasters worldwide, but it also suffers more casualties from disasters than any other region worldwide. Drawing on lessons learned from the global response to Typhoon Haiyan (2014), Singapore’s RHCC offers a coordinating clearing house for militaries seeking to provide assistance to national disaster management organizations (NDMO) in the event of crisis. Complementing the work of the civilian-centred ASEAN Humanitarian Assistance (AHA) Center in Jakarta, the RHCC acts as a coordination hub where contributing states can coordinate, deconflict or harmonize military aid. Amid the immediate chaos in the aftermath of a major natural disaster, the RHCC offers crucial streamlining capacity to partner states wishing to contribute to effective assistance for disaster-affected states.



Director Gumataotao meets with IFC Director SLTC Raymond Ong.

Director Gumataotao was pleased to have the chance to interact with the women and men that make the IFC and RHCC work. In the business of security cooperation, the dedication and professionalism of key personnel is a key success factor. As model contributors to regional peace and security, DKI APCSS will engage both Centres, as well as the Government of Singapore in its in-resident programs and regional workshops. 🐣

Exceptional Employees Recognized at FEB Ceremony

Nearly 30 employees, including one departmental team of the Daniel K. Inouye Asia-Pacific Center for Security Studies, took a break from their duties to be honored Apr. 27 at the 62nd Honolulu-Pacific Federal Executive Board Excellence in Federal Government Awards ceremony at Joint Base Pearl Harbor Hickam Officer's club.

These powerhouse employees were selected by their department heads and DKI APCSS leadership for their significant contributions to the mission of the Center.

Regional Engagement Operations Assistant Nelly Ximena Williams, who was selected as the Federal Employee of the Year, (Clerical and Assistant), is at the forefront of an extremely robust visitor program, and it was no surprise that she was nominated by her supervisor.

"I'm so happy, it was fun and I'm just so happy that not only the Center recognized the employees, but everybody in the Department of Defense," said Williams. "I also enjoyed the part when they (her department) came to support me."

Management and Program Analyst for the College Massaih Ali received the award for Exceptional Community Service and incorporates the "service to others" philosophy into his daily life. He also serves as president of the "Kokua Hui," the Center's non-profit private organization, which organizes and oversees fundraising events within the Center in support of the Center's social program.

"My wife and I, we actually try to help out the homeless as much as we possibly can," he said. "We will go out and take them food, hygiene products, toiletries... things like that. It's something that just touches my heart all the time. I hate to see kids seeking food and shelter."

Mr. Ali also helps his wife with her volunteer efforts at the local Veteran's Administration with those in hospice care by cheering up the patients with cosmetic services and attention.

"I'm absolutely humbled by it (being selected). I'm thankful (DKI) APCSS takes part in recognizing their employees for the work they do, here and outside. We make a difference in people's lives and that's important."

- **Team Excellence** – Information Systems Department (ISD) – Daniel Park accepted the award on behalf of his team
- **Federal Supervisor of the Year** – Mary R. Gokey, Chief, Human Resources Department
- **Federal Employee of the Year** (Professional, Adminis-



DKI APCSS award recipients, coworkers, mentors and supporters gather under the Banyan tree to pose for a group photo after the ceremony.

- trative, Technical) – Raelyn Brett, Transportation Assistant (OA), Resource Management Department
- **Federal Employee of the Year** (Clerical and Assistant) – Ximena "Nelly" Williams, Regional Engagement Operations Assistant
- **Exceptional Community Service** – Massaih Ali, Management and Program Analyst, College of Security Studies
- **Mentor of the Year** – Cmdr. Kristopher Robinson, College Operations Officer, College of Security Studies

For over 60 years, outstanding federal employees working in Honolulu – Pacific Federal Executive Board (HPFEB) agencies have been recognized at an annual awards ceremony. The ceremony is held jointly with an EXPO, where federal benefit and other partners staff booths to educate employees on their offerings and benefits and corresponds to Public Service Employee Recognition Week, nationally.

The HPFEB uses this event to:

- Celebrate the innovation and quality of work performed by employees by honoring and presenting awards in seven categories.
- Learn about other agencies' best practices.
- Promote the excellent work of federal agencies.

Each awardee is recognized with a certificate by a local military or government leader. Each FEB agency may nominate one candidate for each of the seven award categories (the Team Excellence Category typically includes multiple awardees). There is no selection board at the FEB level, selections are prioritized at the agency level when nominations are submitted. 🙌