



**DANIEL K. INOUE ASIA-PACIFIC CENTER FOR SECURITY STUDIES**  
**COMPREHENSIVE CRISIS MANAGEMENT**

**COURSE SCHEDULE CCM 18-1**

| <b>WEEK 1</b>                              |      |   |                |                                       |
|--|------|---|----------------|---------------------------------------|
| <b>Day 1 - Thursday, February 15, 2018</b> |      |   |                |                                       |
| <b>*** UNIFORM DAY ***</b>                 |      |   |                |                                       |
| 0730                                       | 0800 | First bus arrives at APCSS  | APCSS Entrance | Course Coordinator                    |
| 0800                                       | 0900 | Check-in Admin:<br>1. Issue Temporary IDs<br>2. Take ID Photos<br>3. Distribute Coffee Mugs<br>4. Consolidate Go-by Names<br>5. Collect Lunch Fees from Self-Funded Fellows<br>6. Coffee on the Lanai | Lanai          | Admissions                            |
| 0900                                       | 0915 | DKI APCSS Welcome   | Auditorium     | Director Peter Gumataotao, RADM, Ret. |
| 0915                                       | 0930 | College of Security Studies Welcome   | Auditorium     | Dean Carleton Cramer                  |
| 0930                                       | 0940 | Course Welcome  | Auditorium     | Dr. Scott Hauger / Maj Alex Botardo   |
| 0940                                       | 1010 | Course Orientation and Security Review  | Auditorium     | Mr. Tom Patykula                      |
| 1010                                       | 1030 | Break   | Lanai          |                                       |
| 1030                                       | 1130 | <b>Topic 0: Course Overview and Polling</b>   | Auditorium     | Dr. Hauger                            |
| 1130                                       | 1230 | Catered Lunch – Seating by Job Function   | Lanai          | Mr. Patykula / Faculty                |
| 1230                                       | 1235 | In-processing Brief   | Auditorium     | Mr. Patykula                          |
| 1235                                       | 1300 | Computer Security Brief   | Auditorium     | Ms. Debra Fikac / Ms. Sharon Godwin   |
| 1300                                       | 1305 | Introduction of Seminar Leaders   | Auditorium     | Maj Botardo                           |
| 1305                                       | 1315 | SLs lead Fellows to Seminar Rooms   | Various        | Seminar Leaders                       |
| 1315                                       | 1330 | Seminar Welcome and Brief Introductions   | Seminar Rooms  | Seminar Leaders                       |
| 1330                                       | 1400 | Microsoft Surface Pro Distribution & Training   | Seminar Rooms  | IT Training Personnel                 |
| 1400                                       | 1405 | Seminar Leaders lead Fellows to next station  | Various        | Seminar Leaders                       |
| 1405                                       | 1500 | Seminars 1-4: Access Card/Bio Sheet   | Maluhia Hall   | Mr. John Gasner<br>Mr. Mike Hogan     |
|  |      | Seminars 5-8: Pay for Funded Fellows  | Auditorium     | Mr. Clif Johnson                      |
| 1500                                       | 1505 | Seminar Leaders lead Fellows to next station  | Various        | Seminar Leaders                       |
| 1505                                       | 1600 | Seminars 5-8: Access Card/Bio Sheet   | Maluhia Hall   | Mr. John Gasner<br>Mr. Mike Hogan     |
|  |      | Seminars 1-4: Pay for Funded Fellows  | Auditorium     | Mr. Clif Johnson                      |

| <b>MODULE 1: CRISIS THINKING SKILLS</b>  |      |  |               |                                |
|--|------|--|---------------|--------------------------------|
| This module explores individual and team skills and capabilities to better assess crisis risk, plans and preparations. |      |  |               |                                |
| <b>Day 2 - Friday, February 16, 2018</b>   |      |  |               |                                |
| <b>*** Bring Surface Pros ***</b>  |      |  |               |                                |
| 0800   | 0915 | <b>Topic 1: Introduction to CCM</b>                | Auditorium    | Dr. Hauger                     |
| 0915   | 0930 | Course Administration                              | Auditorium    | Mr. Patykula / Maj Botardo     |
| 0930   | 1000 | Break  | Lanai         |                                |
| 1000   | 1200 | Seminar Orientation /Discussion                    | Seminar Rooms | Seminar Leaders                |
| 1000   | 1040 | APCSS Link training to Seminars 1, 2, and 3        | Seminar Rooms | Mr. Michael Shimechero         |
| 1040   | 1120 | APCSS Link training to Seminars 4, 5, and 6        | Seminar Rooms | Mr. Shimechero                 |
| 1120   | 1200 | APCSS Link training to Seminars 7 and 8            | Seminar Rooms | Mr. Shimechero                 |
| 1200   | 1300 | Catered Lunch – Seating by Seminar                 | Lanai         | Mr. Patykula / Seminar Leaders |
| 1300   | 1330 | Public Affairs and Library Briefings               | Auditorium    | Ms. Markovinovic / Ms. Rosado  |
| 1330   | 1430 | Water Safety Video, Emergency Brief, Weekend Brief | Auditorium    | Mr. Patykula                   |



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|------|------|--|--------------|---------------------|
| 1430 | 1500 | Male Fellows Orientation   | Auditorium   | Mr. Patykula        |
| 1430 | 1500 | Female Fellows Orientation   | Maluhia Hall | Dr. Saira Yamin     |
| 1500 | 1530 | Sub-Regional Orientation: Southeast Asia                               | Auditorium   | Dr. Virginia Watson |
| 1500 | 1530 | Sub-Regional Orientation: Northeast Asia (incl. China, Taiwan, and HK) | CCR          | LTC Mike Burgoyne   |
| 1500 | 1530 | Sub-Regional Orientation: South Asia                                   | Maluhia Hall | Dr. Chris Snedden   |
| 1500 | 1530 | Sub-Regional Orientation: Oceania                                      | B105         | Dr. Deon Canyon     |
| 1500 | 1530 | Sub-Regional Orientation: United States / Canada / Latin America       | B117         | Dr. Scott Hauger    |
| 1530 | 1700 | FoF Event 1: Fellows' Reception  | Lanai        | Mr. Patykula        |

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| <b>Day 3 - Saturday, February 17, 2018</b> |      |  |                   |              |
| 0800                                       | 1600 | FoF Event 2: Arizona Memorial, NEX, Commissary | Various Locations | Mr. Patykula |

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| <b>Day 4 - Sunday, February 18, 2018</b> |  |                                   |  |  |
|  |  | No course related events this day |  |  |

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| <b>WEEK 2</b>                            |  |                            |               |  |
| <b>Day 5 - Monday, February 19, 2018</b> |  |                            |               |  |
|  |  | Presidents' Day - No Class | ***HOLIDAY*** |  |

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| <b>Day 6 - Tuesday, February 20, 2018</b> |      |   |                       |  |
| 0800                                      | 0915 | <b>Topic 2: Complexity and Systems Thinking</b>   | Auditorium            | Dr. Deon Canyon                          |
| 0915                                      | 0930 | Admin Announcements   | Auditorium            | Mr. Patykula / Maj Botardo               |
| 0930                                      | 0945 | Break   | Lanai                 |  |
| 0945                                      | 1100 | <b>Topic 3: Mapping Crisis Systems</b>  | Auditorium            | Dr. James Campbell                       |
| 1115                                      | 1215 | Lunch<br><i>Brown Bag Lunch (BBL): Advanced Web Searching and Database Searching Skills</i> | Lanai<br>Maluhia Hall | Ms. Tami Rosado /<br>Ms. Gayle Yoshikawa |
| 1230                                      | 1245 | <b>Introduction to Exercise 1</b>   | Auditorium            | Dr. Canyon                               |
| 1245                                      | 1500 | <b>Exercise 1: Exploring a Crisis, Part I</b>   | Seminar Rooms         | Seminar Leaders                          |
| 1500                                      | 1515 | Break   | Lanai                 |  |
| 1515                                      | 1600 | <b>FP 1: Working Cooperatively—The Fellows Project</b>                                      | Auditorium            | Prof. David Shanahan                     |

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| <b>Day 7 - Wednesday, February 21, 2018</b> |      |   |                       |                            |
| 0800  | 0915 | <b>Topic 4: Strategic Thinking</b>                      | Auditorium            | Dr. Canyon                 |
| 0915  | 0930 | Admin Announcements                                     | Auditorium            | Mr. Patykula / Maj Botardo |
| 0930  | 0945 | Break   | Lanai                 |                            |
| 0945  | 1100 | <b>Topic 5: Identifying and Testing our Assumptions</b> | Auditorium            | LTC Alex Carter            |
| 1115  | 1230 | Lunch<br><i>BBL: APCSSLink - Tips and Tricks</i>        | Lanai<br>Maluhia Hall | Mr. Michael Shimechero     |
| 1245  | 1400 | <b>Topic 6: Appreciative Inquiry</b>                    | Auditorium            | Dr. Yamin                  |
| 1400  | 1415 | Break   | Lanai                 |                            |
| 1400  | 1600 | <b>Exercise 1: Exploring a Crisis, Part II</b>          | Seminar Rooms         | Seminar Leaders            |

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| <b>Day 8 - Thursday, February 22, 2018</b> |      |                            |             |              |
| 0800                                       | 1430 | FoF Event 3: Bellows Beach | Bellows AFS | Mr. Patykula |

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| <b>MODULE 2: SENSE-MAKING</b>   |  |  |  |  |
| This module examines the elements of crisis leadership and communication. |  |  |  |  |

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| <b>Day 9 - Friday, February 23, 2018</b> |      |  |               |                            |
| 0800                                     | 0915 | <b>FP 2: Managing Your Project Successfully</b>  | Auditorium    | LTC Carter                 |
| 0915                                     | 0930 | Admin Announcements                              | Auditorium    | Mr. Patykula / Maj Botardo |
| 0930                                     | 0945 | Break  | Lanai         |                            |
| 0945                                     | 1130 | <b>FP 3: Fellows Project Seminar Roundtables</b> | Seminar Rooms | Seminar Leaders            |
| 1130                                     | 1245 | Lunch, Mosque/Halal Market                       | Various       | Mr. Patykula               |
| 1130                                     | 1630 | NEX, Commissary                                  | Various       | Mr. Patykula               |



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| <b>Day 10 - Saturday, February 24, 2018</b> |      |   |     |              |
| 0800  | 2200 | FoF Event 4: Polynesian Cultural Center | PCC | Mr. Patykula |

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| <b>Day 11 - Sunday, February 25, 2018</b> |  |  |  |  |
| No course related events this day         |  |  |  |  |

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| <b>WEEK 3</b>                             |      |  |               |                             |
| <b>Day 12 - Monday, February 26, 2018</b> |      |  |               |                             |
| 0800                                      | 0915 | Topic 7: Crisis Communications                 | Auditorium    | Ms. Markovinic              |
| 0915                                      | 0930 | Admin Announcements                            | Auditorium    | Mr. Patykula / Maj Botardo  |
| 0930                                      | 0945 | Break  | Lanai         |                             |
| 0945                                      | 1100 | Topic 8: Crisis Negotiation                    | Auditorium    | Dr. Yamin                   |
| 1100                                      | 1215 | Lunch  | Lanai         |                             |
| 1215                                      | 1230 | Exercise 2 Introduction to Exercise 2          | Auditorium    | Dr. Canyon / Ms. Markovinic |
| 1230                                      | 1445 | Exercise 2: Bioterrorism with Media Interviews | Seminar Rooms | Seminar Leaders             |
| 1445                                      | 1500 | Break  | Lanai         |                             |
| 1500                                      | 1600 | Exercise 2 Inquiry and Discussion              | Auditorium    | Dr. Canyon / Ms. Markovinic |

**MODULE 3: CRISIS COORDINATION**

This module draws attention to the issues, actors, and practices involved in national, regional and global planning and coordination to prepare for, respond to and recovery from national crises and disasters.

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| <b>Day 13 - Tuesday, February 27, 2018</b> |      |   |               |                                 |
| 0800                                       | 0815 | Admin Announcements                         | Auditorium    | Mr. Patykula / Maj Botardo      |
| 0815                                       | 0930 | FP 4: Alumni Fellows Project Brief          | Auditorium    | Prof. Shanahan / Dr Rajib Subba |
| 0930                                       | 1000 | Alumni Fellow Reception / Break             | Lanai         | Mr. Patykula                    |
| 1000                                       | 1115 | Topic 9: Inclusion in Crisis Management     | Auditorium    | Dr. Miemie Byrd                 |
| 1115                                       | 1215 | Lunch                                       | Lanai         |                                 |
| 1215                                       | 1330 | Topic 10: Regional Disaster Coordination    | Auditorium    | Assoc. Prof Ryan                |
| 1330                                       | 1345 | Break                                       | Lanai         |                                 |
| 1345                                       | 1500 | Topic 11: UN-Civilian-Military Coordination | Auditorium    | Mr. Mike Sashin, CFE-DM         |
| 1500                                       | 1600 | Seminar Discussion: Topics 9, 10, & 11      | Seminar Rooms | Seminar Leaders                 |

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| <b>Day 14 - Wednesday, February 28, 2018</b> |      |  |               |                             |
| 0800   | 0915 | Topic 12: National Disaster Management   | Auditorium    | Maj Botardo / Fellows Panel |
| 0915   | 0930 | Admin Announcements  | Auditorium    | Mr. Patykula / Maj Botardo  |
| 0930   | 0945 | Break  | Lanai         |                             |
| 0945   | 1100 | Topic 13: Inter-Ministry Coordination  | Auditorium    | Dr. Bill Wieninger          |
| 1115   | 1215 | Lunch<br>Roundtable Discussion: <i>Integrating Gender Perspective in Crisis Management</i> | Lanai<br>CCR  | Dr. Yamin                   |
| 1230   | 1345 | Seminar Discussion: Topics 12 & 13   | Seminar Rooms | Seminar Leaders             |
| 1345   | 1400 | Break  | Lanai         |                             |
| 1400   | 1500 | Mid-course survey  | Seminar Rooms | Seminar Leaders             |
| 1500   | 1600 | FP 5: Fellows Project Work Session   | Seminar Rooms | Seminar Leaders             |

**MODULE 4: MANAGING CRISES**

This module considers a range of potential crisis situations that Fellows might face and presents case studies and lessons learned for better crisis management.

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|---|------|---------------------------------------|------------|----------------------------|
| <b>Day 15 - Thursday, March 1, 2018</b> |      |                                       |            |                            |
| 0800                                    | 0915 | Topic 14: International Health Crises | Auditorium | Dr. Campbell               |
| 0915                                    | 0930 | Admin Announcements                   | Auditorium | Mr. Patykula / Maj Botardo |
| 0930                                    | 0945 | Break                                 | Lanai      |                            |



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|------|------|---|------------------|------------------|
| 0945 | 1100 | <b>Topic 15: Environmental Crises</b>           | Auditorium       | Dr. Hauger       |
| 1115 | 1215 | Lunch<br><i>BBL: Social Media and Fake News</i> | Lanai<br>Maluhia | Ms. Markovinovic |
| 1230 | 1345 | <b>Topic 16: CBRN Crises</b>                    | Auditorium       | Dr. Wieninger    |
| 1345 | 1400 | Break   | Lanai            |                  |
| 1400 | 1600 | Seminar Discussion: Topics 14, 15, & 16         | Seminar Rooms    | Seminar Leaders  |

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|---------------------------------------|------|---|----------------|----------------------------|
| <b>Day 16 – Friday, March 2, 2018</b> |      |   |                |                            |
| 0800                                  | 0815 | Admin Announcements                       | Auditorium     | Mr. Patykula / Maj Botardo |
| 0815                                  | 0830 | Board Buses                               | Front of APCSS |                            |
| 0830                                  | 0915 | Depart APCSS and Travel to Sites          |                |                            |
| 0915                                  | 1130 | <b>Site Visits</b>                        | Various        | Various                    |
| 1130                                  | 1300 | Lunch                                     | Lanai          |                            |
| 1300                                  | 1600 | <b>FP 6: Fellows Project Work Session</b> | Seminar Rooms  | Seminar Leaders            |

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|---|------|---|---------|--------------|
| <b>Day 17 - Saturday, March 3, 2018</b> |      |   |         |              |
| 0800                                    | 1600 | FoF Event 5: Bishop Museum / NEX / Commissary | Various | Mr. Patykula |

|                                       |  |  |  |  |
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| <b>Day 18 - Sunday, March 4, 2018</b> |  |  |  |  |
| No course related events this day     |  |  |  |  |

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| <b>WEEK 4</b>                         |      |  |               |                            |
| <b>Day 19 - Monday, March 5, 2018</b> |      |  |               |                            |
| 0800                                  | 0915 | <b>Topic 17: Crises of Conflict and Governance</b> | Auditorium    | Dr. Watson / Dr. Snedden   |
| 0915                                  | 0930 | Admin Announcements                                | Auditorium    | Mr. Patykula / Maj Botardo |
| 0930                                  | 1000 | Break  |               |                            |
| 1000                                  | 1130 | Seminar Discussion: Topic 17                       | Seminar Rooms | Seminar Leaders            |
| 1130                                  | 1245 | Lunch  |               |                            |
| 1300                                  | 1415 | <b>Elective Session 1</b>                          | Various       | Faculty                    |
| 1415                                  | 1445 | Break  | Lanai         |                            |
| 1445                                  | 1600 | <b>Elective Session 2</b>                          | Various       | Faculty                    |

|  |      |  |               |                            |
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| <b>MODULE 5: RESILIENCE AND RECOVERY</b>   |      |  |               |                            |
| This module considers the challenges to governance and collaboration for sustainable recovery and resilience to future crises. |      |  |               |                            |
| <b>Day 20 - Tuesday, March 6, 2018</b> <span style="float: right;">***UNIFORM DAY***</span>                                    |      |  |               |                            |
| 0800   | 0915 | <b>Topic 18: Humanitarian Challenges</b> | Auditorium    | Dr. Campbell               |
| 0915   | 0930 | Admin Announcements                      | Auditorium    | Mr. Patykula / Maj Botardo |
| 0930   | 1000 | <b>Photos</b>                            | Lanai         |                            |
| 1015   | 1130 | Seminar Discussion: Topic 18             | Seminar rooms | Seminar Leaders            |
| 1130   | 1245 | Lunch                                    | Lanai         |                            |
| 1300   | 1415 | <b>Elective Session 3</b>                | Various       | Faculty                    |
| 1415   | 1445 | Break                                    | Lanai         |                            |
| 1445   | 1600 | <b>Elective Session 4</b>                | Various       | Faculty                    |

|  |      |                                       |               |                            |
|--|------|---------------------------------------|---------------|----------------------------|
| <b>Day 21 - Wednesday, March 7, 2018</b> |      |                                       |               |                            |
| 0800                                     | 0915 | <b>Topic 19: Community Resilience</b> | Auditorium    | Assoc. Prof. Ryan          |
| 0915                                     | 0930 | Admin Announcements                   | Auditorium    | Mr. Patykula / Maj Botardo |
| 0930                                     | 0945 | Break                                 | Lanai         |                            |
| 0945                                     | 1100 | Seminar Discussion: Topic 19          | Seminar Rooms | Seminar Leaders            |
| 1100                                     | 1215 | Lunch                                 | Lanai         |                            |
| 1215                                     | 1315 | <b>Capstone Exercise Introduction</b> | Auditorium    | Dr. Canyon                 |
| 1330                                     | 1600 | <b>Capstone Exercise Round 1</b>      | Maluhia Hall  | Seminar Facilitators       |

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| <b>Day 22 - Thursday, March 8, 2018</b> |      |                                  |              |                            |
| 0800                                    | 0815 | Admin Announcements              | Auditorium   | Mr. Patykula / Maj Botardo |
| 0815                                    | 1145 | <b>Capstone Exercise Round 2</b> | Maluhia Hall | Seminar Facilitators       |



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|------|------|----------------------------------|--------------|----------------------|
| 1145 | 1300 | Lunch                            | Lanai        |                      |
| 1300 | 1600 | <b>Capstone Exercise Round 3</b> | Maluhia Hall | Seminar Facilitators |

|                                       |      |  |               |                            |
|---------------------------------------|------|--|---------------|----------------------------|
| <b>Day 23 - Friday, March 9, 2018</b> |      |  |               |                            |
| 0800                                  | 0815 | Admin Announcements                    | Auditorium    | Mr. Patykula / Maj Botardo |
| 0815                                  | 0915 | <b>Capstone Wrap &amp; Reflections</b> | Auditorium    | Dr. Canyon                 |
| 0915                                  | 0930 | Fellows Advocacy Brief                 | Auditorium    | Mr. Slattery               |
| 0930                                  | 0945 | Break                                  | Lanai         |                            |
| 0945                                  | 1130 | <b>FP 7: Fellow's Project – Review</b> | Seminar Rooms | Seminar Facilitators       |
| 1130                                  | 1245 | Lunch, Mosque/Halal Market             | Various       | Mr. Patykula               |
| 1245                                  | 1630 | NEX, Commissary                        | NEX           | Mr. Patykula               |

|  |      |                                    |       |              |
|--|------|------------------------------------|-------|--------------|
| <b>Day 24 - Saturday, March 10, 2018</b> |      |                                    |       |              |
| 1700                                     | 2100 | FoF Event 6: Taste of Asia Pacific | Lanai | Mr. Patykula |

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| <b>Day 25 - Sunday, March 11, 2018</b> |  |                                    |  |  |
|  |  | No course-related events this day. |  |  |

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| <b>WEEK 5</b>                          |      |   |               |                          |
| <b>Day 26 - Monday, March 12, 2018</b> |      |   |               |                          |
| 0800                                   | 0815 | Admin Announcements                         | Auditorium    | Mr. Patykula/Maj Botardo |
| 0815                                   | 1130 | <b>FP 8: Fellow's Project Presentations</b> | Seminar Rooms | Seminar Facilitators     |
| 1130                                   | 1330 | Lunch                                       | Lanai         |                          |
| 1330                                   | 1600 | <b>FP 9: Fellow's Project Presentations</b> | Seminar Rooms | Seminar Facilitators     |

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| <b>Day 27 - Tuesday, March 13, 2018</b>           |      |  |               |  |
| <b>***Bring Surface Pros &amp; Accessories***</b> |      |  |               |  |
| 0800  | 0815 | Admin Announcements  | Auditorium    | Mr. Patykula/Maj Botardo                 |
| 0815  | 0845 | <b>FP 10: Fellows Project Farewell Brief</b>                         | Auditorium    | Prof. Shanahan                           |
| 0845  | 0915 | Alumni Connections   | Auditorium    | Mr. Gasner                               |
| 0915  | 0930 | MERLN Brief  | Auditorium    | Ms. Rosado                               |
| 0930  | 1000 | Break  | Lanai         |  |
| 1000  | 1115 | <b>Topic 20: Concluding Thoughts and Implications</b> (with polling) | Auditorium    | Dr. Hauger / Deputy Director James Hirai |
| 1115  | 1400 | Lunch  | Various       | Seminar Leaders                          |
| 1400  | 1500 | End of Course Survey   | Seminar Rooms | Seminar Leaders                          |
| 1500  | 1600 | Laptop Turn-in/Access Card Turn-in                                   | Maluhia Hall  |  |

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| <b>Day 28 - Wednesday, March 14, 2018</b> |      |   |            |                            |
| <b>*** UNIFORM DAY ***</b>                |      |   |            |                            |
| 0800                                      | 0900 | Final Coffee                                  | Lanai      | Facilities / Admissions    |
| 0900                                      | 0930 | Commencement Rehearsal                        | Auditorium | Mr. Patykula               |
| 0930                                      | 1000 | Break (Be in place at the Auditorium by 0950) | Auditorium |                            |
| 1000                                      | 1100 | Commencement                                  | Auditorium | Dr. Hauger                 |
| 1100                                      | 1130 | Presentation of Gifts                         | Auditorium | Director / Ms. Doris Dyogi |
| 1100                                      | 1200 | Reception                                     | Lanai      | Mr. Patykula               |